



INSTITUTE OF
HEALTH ECONOMICS
ALBERTA CANADA



UNIVERSITY OF CALGARY
O'Brien Institute for Public Health

IHE/O'Brien Policy Forum

Physicians as Stewards of Public Resources

Roles, Responsibilities and Remuneration

Monday, February 8th, 2016

Westin Hotel
10135-100th Street
Edmonton, Alberta

- 8:30 - 9:00 a.m. Light Breakfast
- 9:00 - 9:10 a.m. Welcome and Opening Remarks from IHE and O'Brien Institute Leadership

MORNING SESSION

THEME: UNDERSTANDING OUR SHARED CHALLENGES

- 9:10 - 9:25 a.m. *Setting the Stage: An Overview of Health Spending, Physician Services, and System Performance in Alberta* – Dr. William Ghali
- 9:25 - 9:50 a.m. *Some Reflections on Innovation and Professional Remuneration* – Dr. David Naylor
- 9:50 - 10:15 a.m. *The Juggling Act: Can innovation satisfy the public, physicians and government?* – Mr. André Picard
- 10:15 - 10:30 a.m. Break
- 10:30 - 11:00 a.m. *Physician's Perspective on Stewardship* – Dr. Carl Nohr and Mr. Mike Gormley
- 11:00 - 11:30 a.m. Panel Discussion moderated by Mr. André Picard

LUNCH BREAK

- 11:30 a.m - 12:30 p.m. Lunch Break with Address by the Honourable Sarah Hoffman, Deputy Premier and Minister of Health

AFTERNOON SESSION

THEME: THE WAY TOWARD A BETTER SYSTEM

- 12:30 - 12:55 p.m. *Re-Conceptualizing Access for 21st Century Healthcare* – Dr. Peter Kaboli
- 12:55 - 1:20 p.m. *Patient Care Groups: Rethinking Primary Care* – Dr. David Price
- 1:20 - 1:45 p.m. *Strengthening Our Health System: Opportunities for Physicians to Drive Change* – Dr. Sharon Straus
- 1:45 - 2:00 p.m. Break
- 2:00 - 3:00 p.m. Panel Discussion moderated by Mr. André Picard



Dr. William Ghali

Scientific Director, O'Brien Institute for Public Health

Dr. Ghali is the Scientific Director of the O'Brien Institute for Public Health at the University of Calgary. He is also a Professor in the Departments of Medicine and Community Health Sciences at the University of Calgary, and a practicing physician specialized in Internal Medicine. He recently completed two terms as a Canada Research Chair in Health Services Research, and has also been funded as a Senior Health Scholar by Alberta Innovates Health Solutions. Clinically, he is trained as a General Internist (MD [1990] - University of Calgary, FRCP(C) [1994] - Queen's University, Kingston, Ontario), and completed methodological training in health services research and epidemiology at the Boston University School of Public Health (MPH [1995]).



Dr. Ghali's research program is in the general area of health services research, and his work focuses on interdisciplinary approaches to evaluating and improving health system performance to produce better patient outcomes and improved system efficiency. He leads or co-leads three inter-related research and innovation initiatives: the Alberta Provincial Project for Outcome Assessment in Coronary Heart Disease (APPROACH, www.approach.org); the Ward of the 21st Century initiative (W21C, www.w21c.org); and the International Methodology Consortium for Coded Health Information (IMECCHI, www.imecchi.org), with strong linkages to the World Health Organization. These three initiatives share the overriding goal of enhancing the use of health information to produce applicable knowledge on system performance and patient outcomes, and through knowledge translation, tangible health system improvements.

Dr. Ghali has held millions of dollars of peer-reviewed research funding from various agencies, and has published over 350 papers in peer-reviewed journals. He has received numerous awards, including a Canadian Top 40 Under 40 Award from the Caldwell Group (2006), the David Sackett Senior Investigator Award from the Canadian Society of Internal Medicine, and Distinguished Alumni Awards from both the University of Calgary's Faculty of Medicine (2009) and the Boston University School of Public Health (2001). He was featured recently by *The Globe and Mail* (April 2012) as the Canadian public health researcher with the highest publication H-index, and is also named in the Thomson-Reuters listing of the top 1% of most highly cited researchers by discipline.

Dr. C. David Naylor

President Emeritus and Professor of Medicine, University of Toronto

Dr. Naylor is President Emeritus and Professor of Medicine at the University of Toronto. He served as President from 2005 to 2013. Earlier, Dr. Naylor was Dean of Medicine (1999-2005), founding Director of Clinical Epidemiology (1990-1996) at Sunnybrook Health Science Centre, and founding Chief Executive Officer of the Institute for Clinical Evaluative Sciences (1991-1998).



Dr. Naylor is the co-author of approximately 300 scholarly publications, spanning social history, public policy, epidemiology and biostatistics, and health economics, as well as clinical and health services research in most fields of medicine. He has been active as an advisor to governments, institutions, and enterprises in Canada and abroad over the course of more than 25 years. Dr. Naylor was involved in the initiation and early governance of the Canadian Institutes of Health Research. In 2003, he chaired Canada's National Advisory Committee on SARS and Public Health; the Committee's report sparked the creation of the Public Health Agency of Canada. In 2009-2010, he participated in the Global Commission on the Education of Health Professionals for the 21st Century, and in 2014-2015 chaired Canada's federal Advisory Panel on Healthcare Innovation.

Among other awards and honours, Dr. Naylor is a Fellow of the Royal Society of Canada and the Canadian Academy of Health Sciences, a Foreign Associate Fellow of the US Institute of Medicine, and an Officer of the Order of Canada.

Mr. André Picard

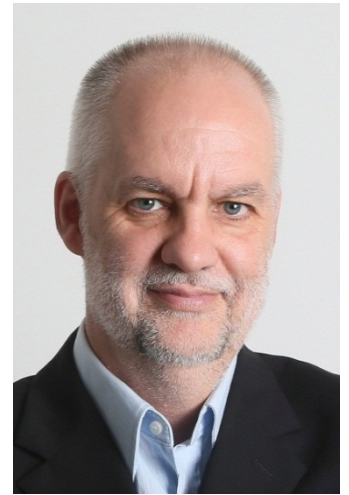
Health Columnist, *The Globe and Mail*

Mr. Picard is a health reporter and columnist at *The Globe and Mail*, where he has been a staff writer since 1987. He is also the author of three bestselling books.

Mr. Picard has received much acclaim for his writing. He is an eight-time nominee for the National Newspaper Awards, Canada's top journalism prize, and past winner of prestigious Michener Award for Meritorious Public Service Journalism.

Mr. Picard has also been honoured for his dedication to improving health care. He was named Canada's first "Public Health Hero" by the Canadian Public Health Association and as a "Champion of Mental Health" by the Canadian Alliance on Mental Illness and Mental Health. His work has been recognized by a number of other consumer groups, including the Alzheimer Society of Canada, the Canadian Hearing Society, Safe Kids Canada, and the Campaign to Control Cancer.

Mr. Picard lives in Montréal.



Dr. Carl Nohr

President, Alberta Medical Association

Dr. Nohr is the President of the Alberta Medical Association (AMA) for 2015-2016. He has served the profession and public as a practicing academic and community general surgeon, a member of the Council of the College of Physicians and Surgeons of Alberta, and in the AMA. He has an abiding interest in all matters that affect the medical profession, which he loves dearly.



Mr. Michael A. Gormley

Executive Director, Alberta Medical Association

Mr. Gormley joined the AMA in 1994 as assistant executive director (Health Policy and Economics). Eight years later, in 2002 he took the helm as executive director. Mr. Gormley is the AMA's fourth executive director and the first non-physician to hold the position.

As executive director, Mr. Gormley has built a solid reputation for his vision, leadership and innovation. His contributions to negotiations between the AMA, Alberta government, and Alberta Health Services (formerly the nine regional health authorities) have resulted in innovative solutions to challenges in the healthcare system – the eight-year trilateral agreement between the parties is a good example.

Before joining the AMA, Mr. Gormley was executive director of economics for the British Columbia Medical Association, a senior health economist for Saskatchewan Health, and an economist for the Ontario Medical Association.

Mr. Gormley received his Bachelor of Arts in Economics from the University of Alberta in 1977. Continuing in his studies, he obtained his Master of Arts in Economics five years later after researching the migration decisions of physicians in rural Saskatchewan.



Honourable Sarah Hoffman

Deputy Premier and Minister of Health

Minister Hoffman was elected as the Member of the Legislative Assembly of Alberta for Edmonton-Glenora on May 5th, 2015. She was appointed to serve



as Minister of Health and Minister of Seniors on May 24th, 2015, and on February 2nd, 2016 was named Deputy Premier, while continuing to serve as Minister of Health.

Minister Hoffman holds a Master of Education (educational policy studies) and a Bachelor of Education (secondary math) from the University of Alberta. She also has a Bachelor of Science (math) and a Bachelor of Arts (religion) from Concordia University College of Alberta.

Minister Hoffman worked as a researcher prior to becoming a trustee for the Edmonton public school board. During her first term as a school trustee, from 2010 to 2012, she served as vice-chair and was then acclaimed as board chair in 2012, 2013, and 2014.

An active community member, Minister Hoffman has volunteered her time and skills to numerous organizations over the years, including the Alberta Association for Multicultural Education and the Alberta Community Crime Prevention Association.

Dr. Peter Kaboli

Hospitalist and Chief of Medicine, Iowa City VA Healthcare System

Dr. Kaboli is a Hospitalist and Chief of Medicine at the Iowa City VA Healthcare System and Professor in the Department of Internal Medicine, University of Iowa Carver College of Medicine. He earned his BS in Biology, MS in Epidemiology, and his MD all from the University of Iowa. He completed his residency at LDS Hospital in Salt Lake City, UT in 1998 and General Medicine Fellowship and VA Quality Scholars Fellowship at the University of Iowa/Iowa City VAMC in 2000. Dr. Kaboli's research interests include healthcare access, rural health, inpatient medical care quality, development of valid methods for measuring medication appropriateness, and interventions to optimize medication delivery to vulnerable Veteran populations.



Dr. David Price

Professor and Chair, Department of Family Medicine, McMaster University

Dr. Price is Professor and Chair of the Department of Family Medicine at McMaster University, and has been Chief of Family Medicine at Hamilton Health Sciences since 2004. He has been a physician for over 25 years, practicing comprehensive family medicine.

Dr. Price is currently the Provincial Primary Care Lead and was Chair of the Provincial Expert Advisory Panel on Primary Care (2013-2014). He has considerable interest and experience in primary care reform and healthcare policy development not only through his leadership roles at the University and Hospital, but also through his involvement with local, regional and provincial government bodies where he acts as a consultant and advisor.

Locally, he was the founding director of the Maternity Centre of Hamilton; a multidisciplinary centre that cares for prenatal and intrapartum patients. Dr. Price was also instrumental in helping to create the academic Family Health Team at McMaster University, an interprofessional team, currently serving over 35,000 patients in the Hamilton area.

Dr. Price is a co-investigator on TAPESTRY, a \$6.5 million project funded by Health Canada, which combines volunteers and technology to improve the care provided to seniors by primary care teams. Since 2006, he has also been the administrative lead for OSCAR (Open Source Clinical Application Resource), an Electronic Medical Record. OSCAR was developed at McMaster and is now utilized across Canada by more than 2,500 family physicians and is the fastest growing EMR in Ontario.



Dr. Sharon Straus

Professor, Department of Medicine, University of Toronto

Dr. Straus is a Professor in the Department of Medicine at the University of Toronto. She holds a Tier 1 Canada Research Chair in Knowledge Translation and Quality of Care and more than \$30 million in peer-reviewed research grants as a principal investigator. She has over 300 publications, and has supervised over 25 graduate students from different disciplines including clinical epidemiology, health informatics, and human factors engineering. She is co-Principal Investigator of KT Canada, a CIHR and CFI funded national, Clinical Research Initiative, Principal Investigator of KT Canada's CIHR-funded Strategic Training Initiative in Health Research, and Principal Investigator of a network meta-analysis team grant for the Drug Safety and Effectiveness Network. She is Division Director of Geriatric Medicine at the University of Toronto and Director of the KT Program at the Li Ka Shing Knowledge Institute of St. Michael's.



Dr. Straus has authored three books: *Evidence-Based Medicine: How to Practice and Teach It*, now in its fourth edition and published in nine languages; *Knowledge Translation in Health Care*, now in its second edition; and *Mentorship in Academic Medicine*.