

Health Care Sector Efficiency: Measuring and improving it

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Becoming the Best: Building Sustainable Health Systems
High Performing Health Systems

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The OECD's work on health

Selected publications and weblinks

- *Health at a Glance and Health Data*
- *Health Care Systems: Efficiency and Policy Settings*
- *OECD Economic surveys: Canada, 2010*
- *Improving Value in Health Care – Measuring quality*
- *Value for Money in Health Spending*
- *Obesity and the Economics of Prevention: Fit not Fat*

Websites:

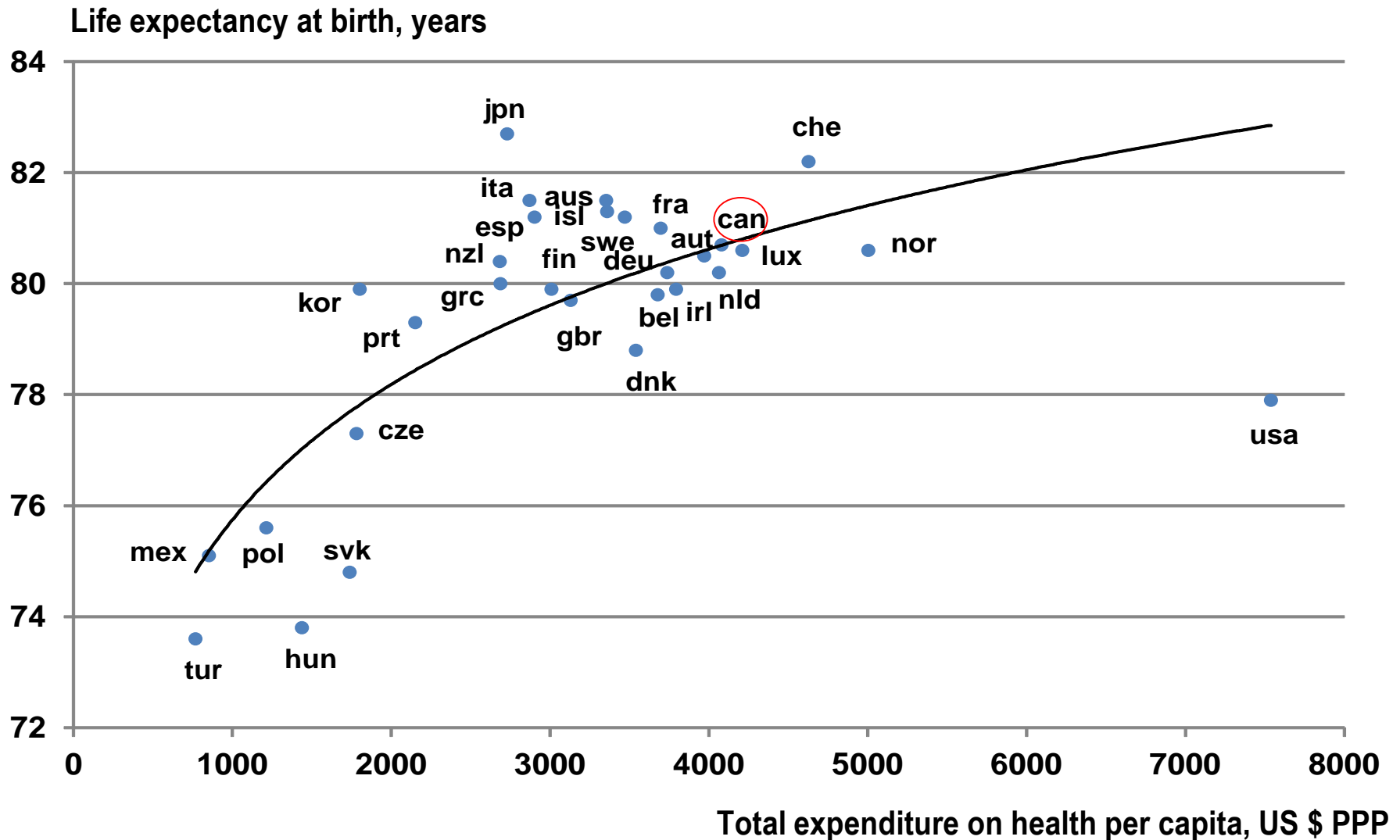
[Health](#)

[The Economics of Health](#)




Outline of the presentation

1. Measuring health care outcomes...
2. ...and inputs
3. Deriving efficiency indicators
4. Reaping efficiency gains: the impact on public spending
5. Performance and institutions

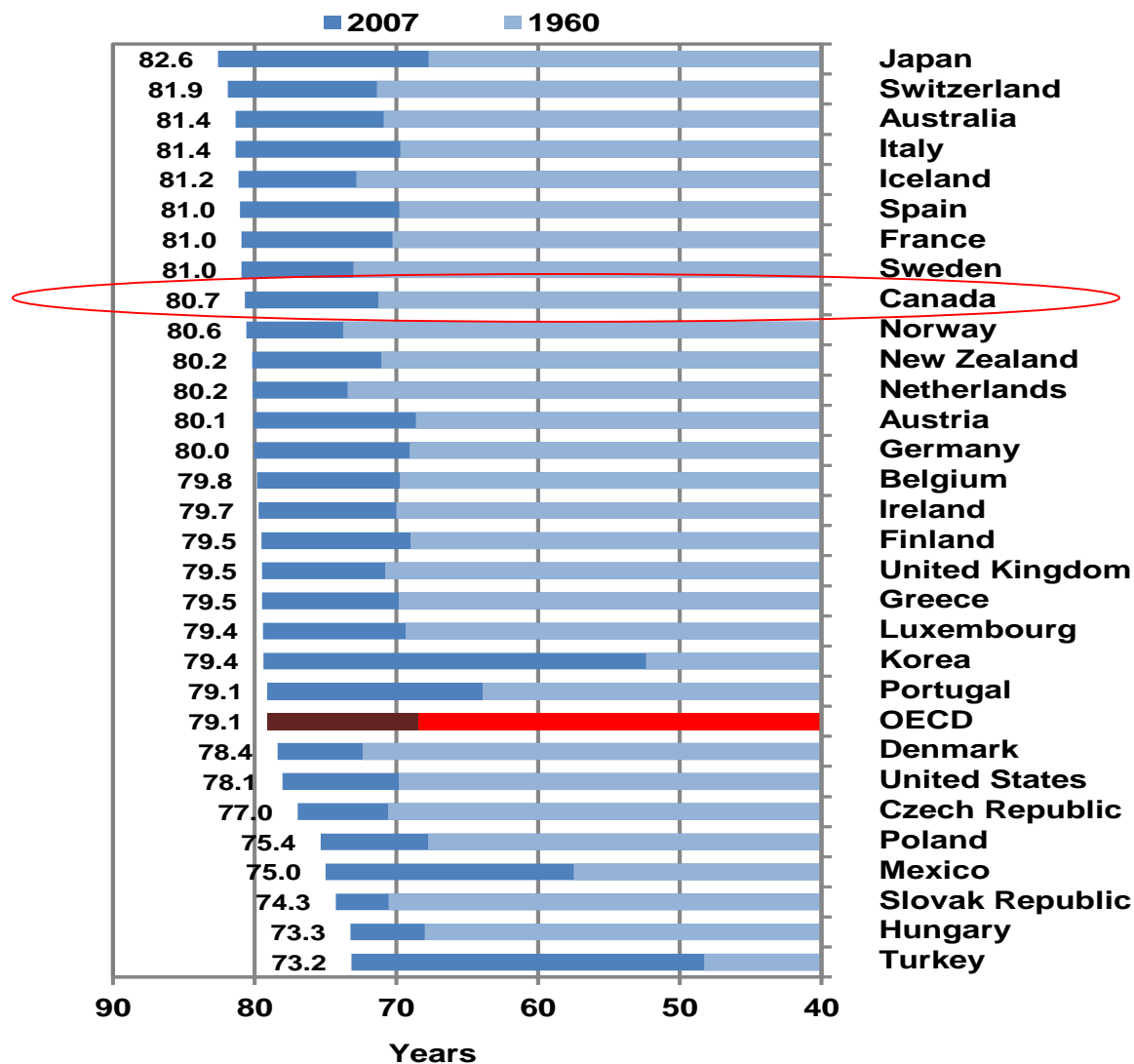
A positive link between health care spending and outcomes but with country differences



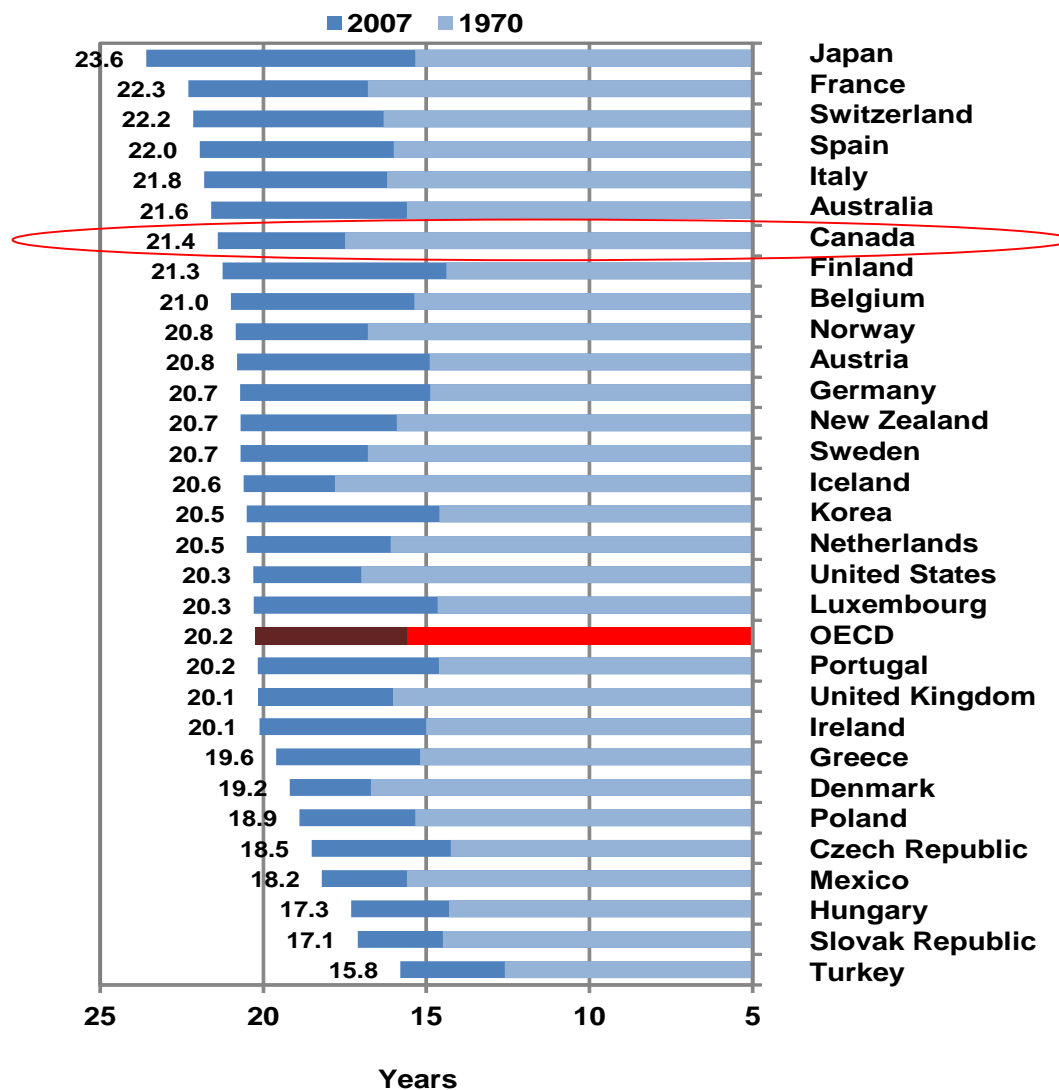
1. Measuring health care outcomes

- Life expectancy (raw and adjusted for morbidity and disabilities), specific mortality indicators (infant, premature and amenable mortality) 
- Volume of health care consumption 
- Quality of care (avoidable hospital admissions and in-hospital fatality rates) 

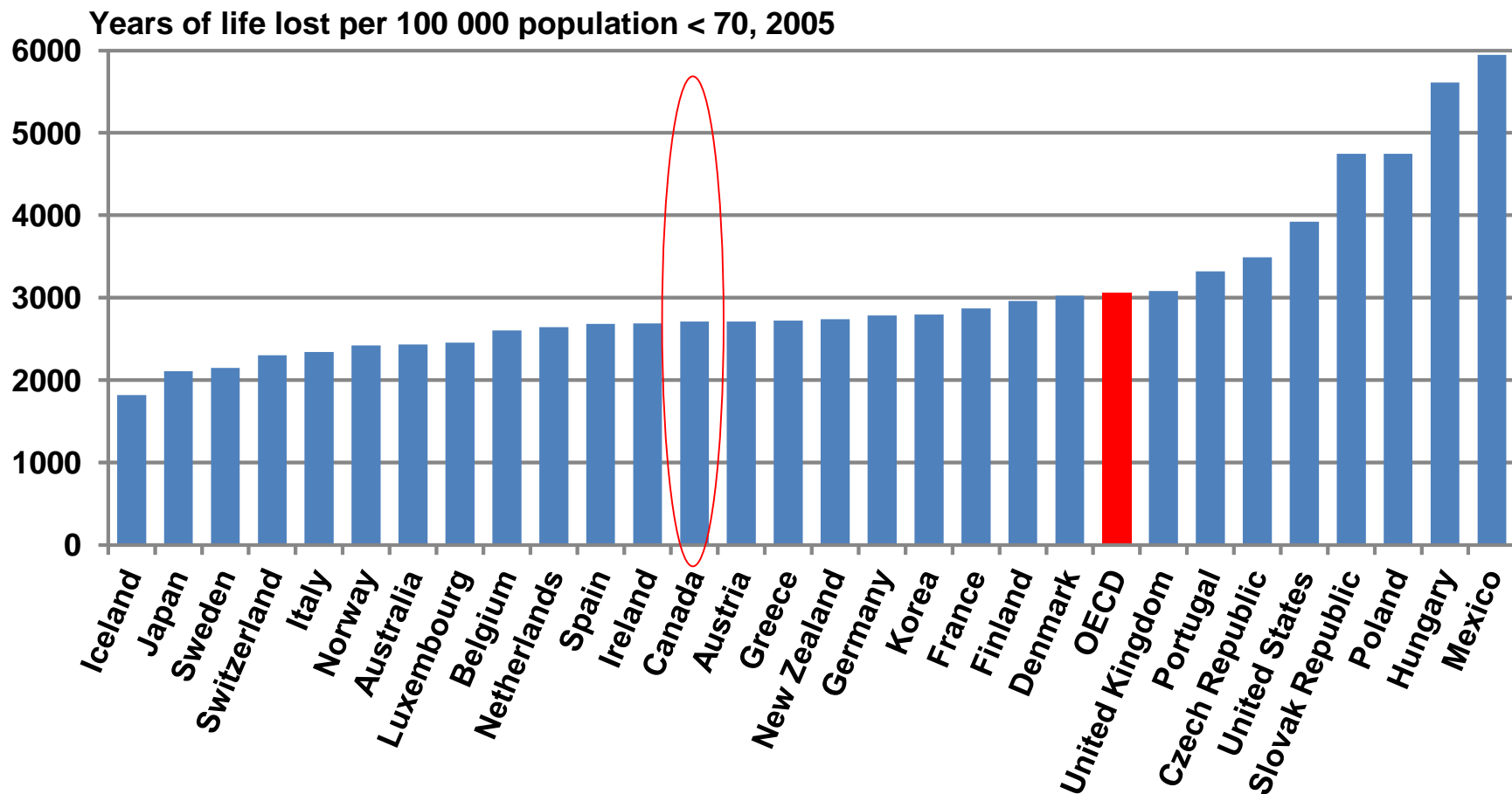
Life expectancy at birth



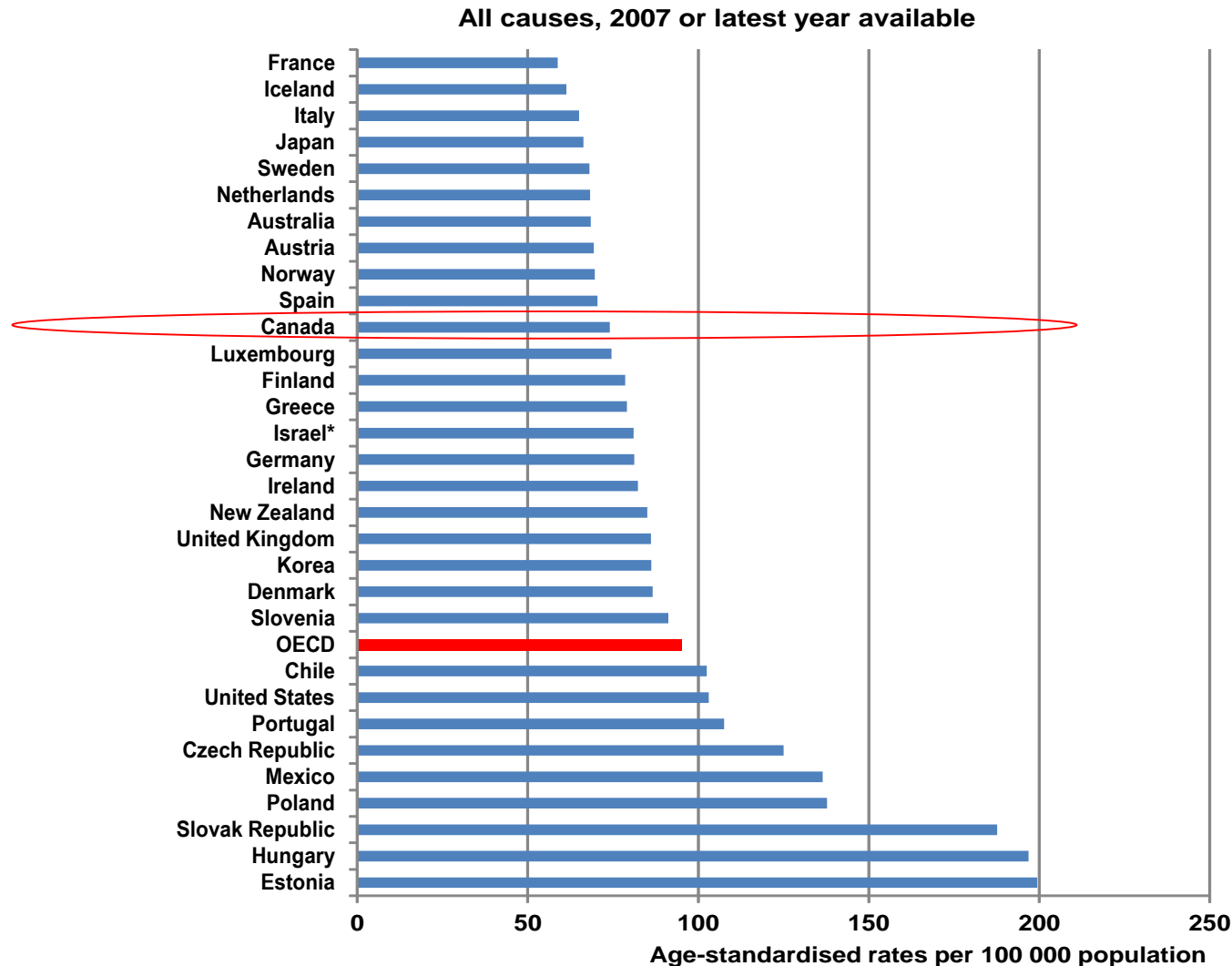
Life expectancy at 65, women



Premature mortality, adjusted for transport accidents, suicides and assaults



Amenable mortality

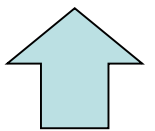
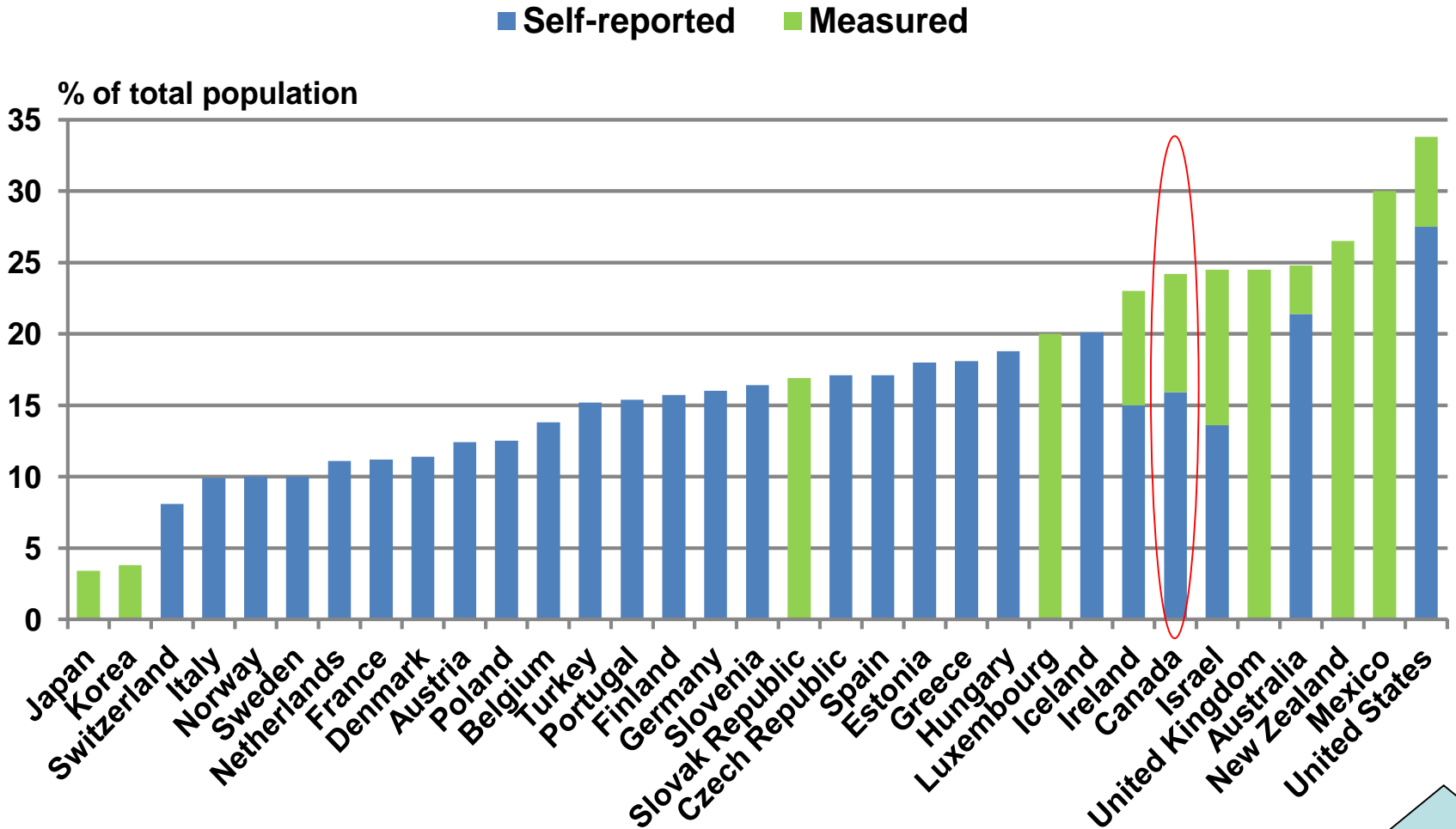


Correlations between outcome measures (level and rank)

	LE at birth Total		LE at 65 Female		Adjusted PYLL		Health- adjusted LE		Amenable mortality	
Life expectancy at birth, total	1.00		0.94	**	-0.93	**	0.96	**	-0.96	**
Life expectancy at 65, female	0.89	**	1.00		-0.77	**	0.91	**	-0.86	**
Adjusted PYLL, total	-0.82	**	-0.64	**	1.00		-0.90	**	0.91	**
Health-adjusted life expectancy at birth	0.95	**	0.85	**	-0.84	**	1.00		-0.89	**
Amenable mortality	-0.92	**	-0.82	**	0.85	**	-0.93	**	1.00	

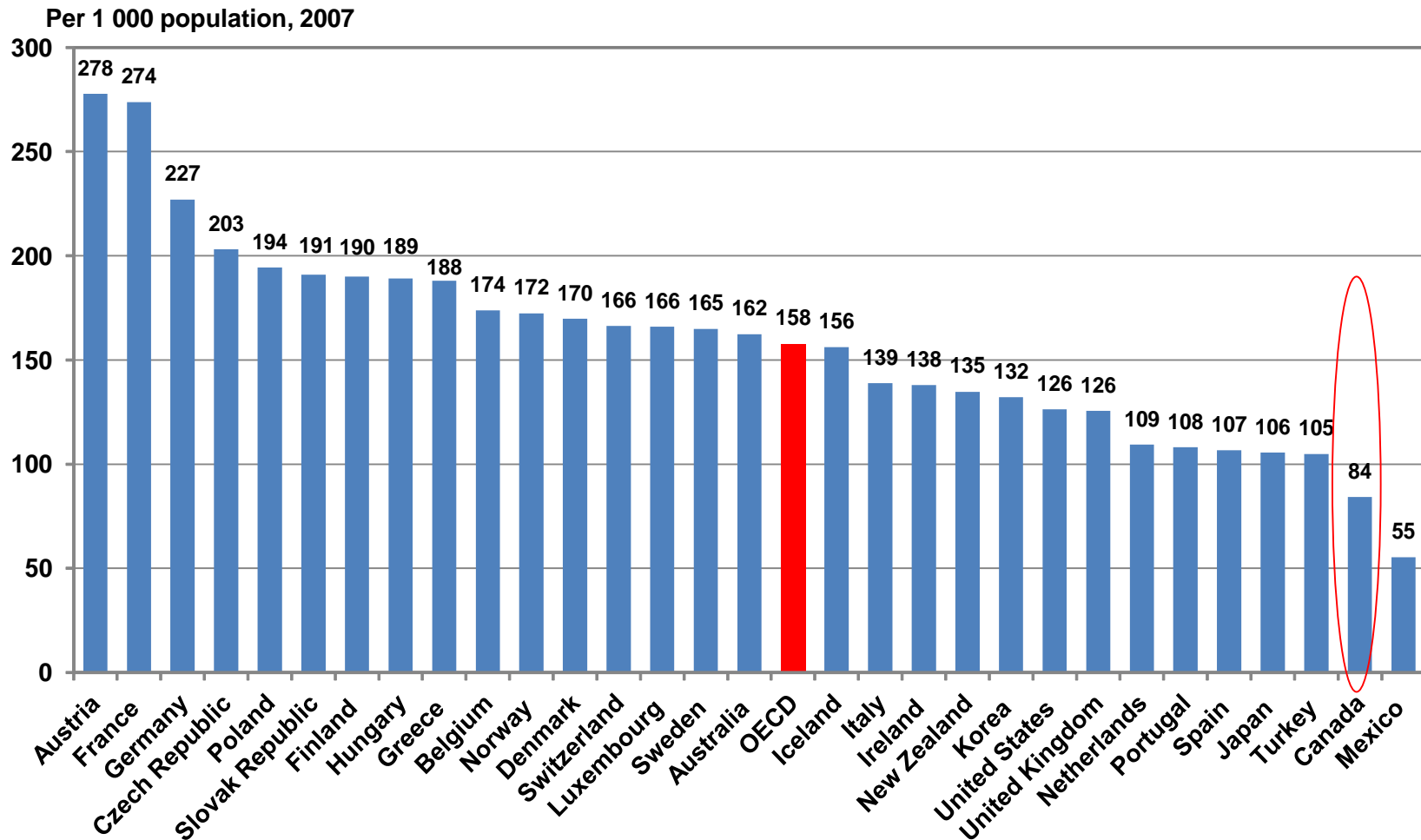
Source: Joumard , André & Nicq (2010), "Health Care Systems: Efficiency and Institutions", *OECD Economics Department Working Paper*, No. 769.

Obesity rates



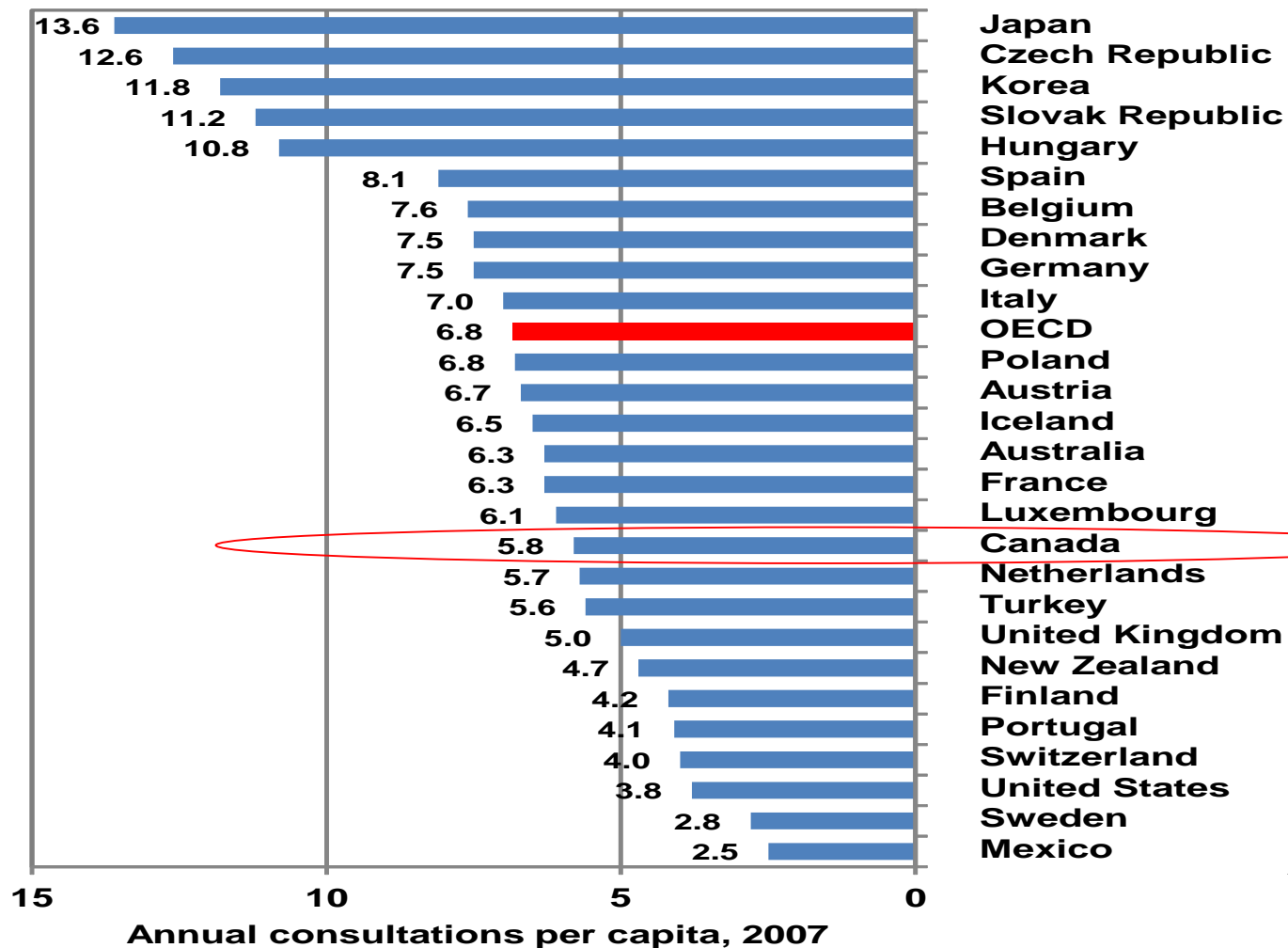
Volume of care

Hospital discharges



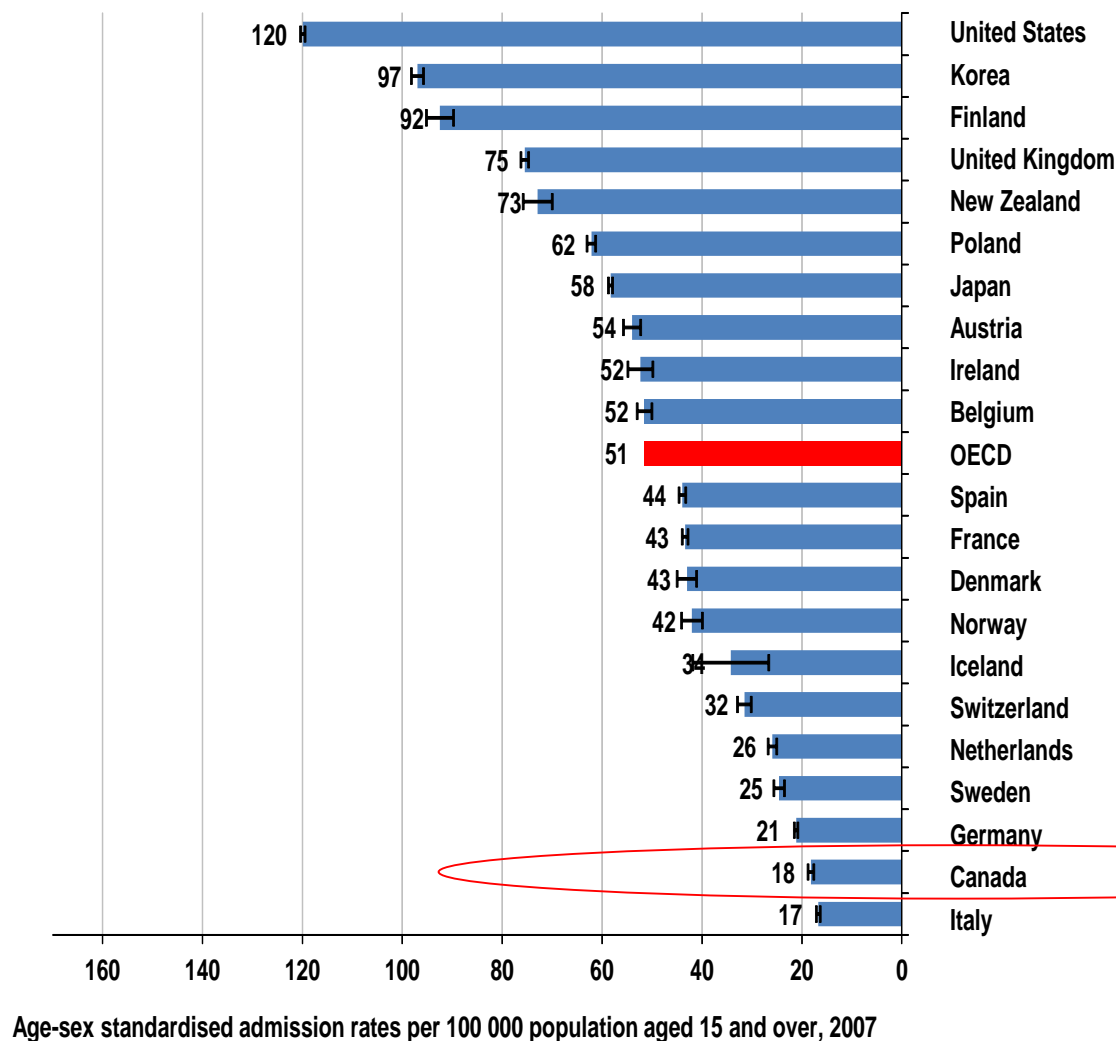
Volume of care

Physician consultations

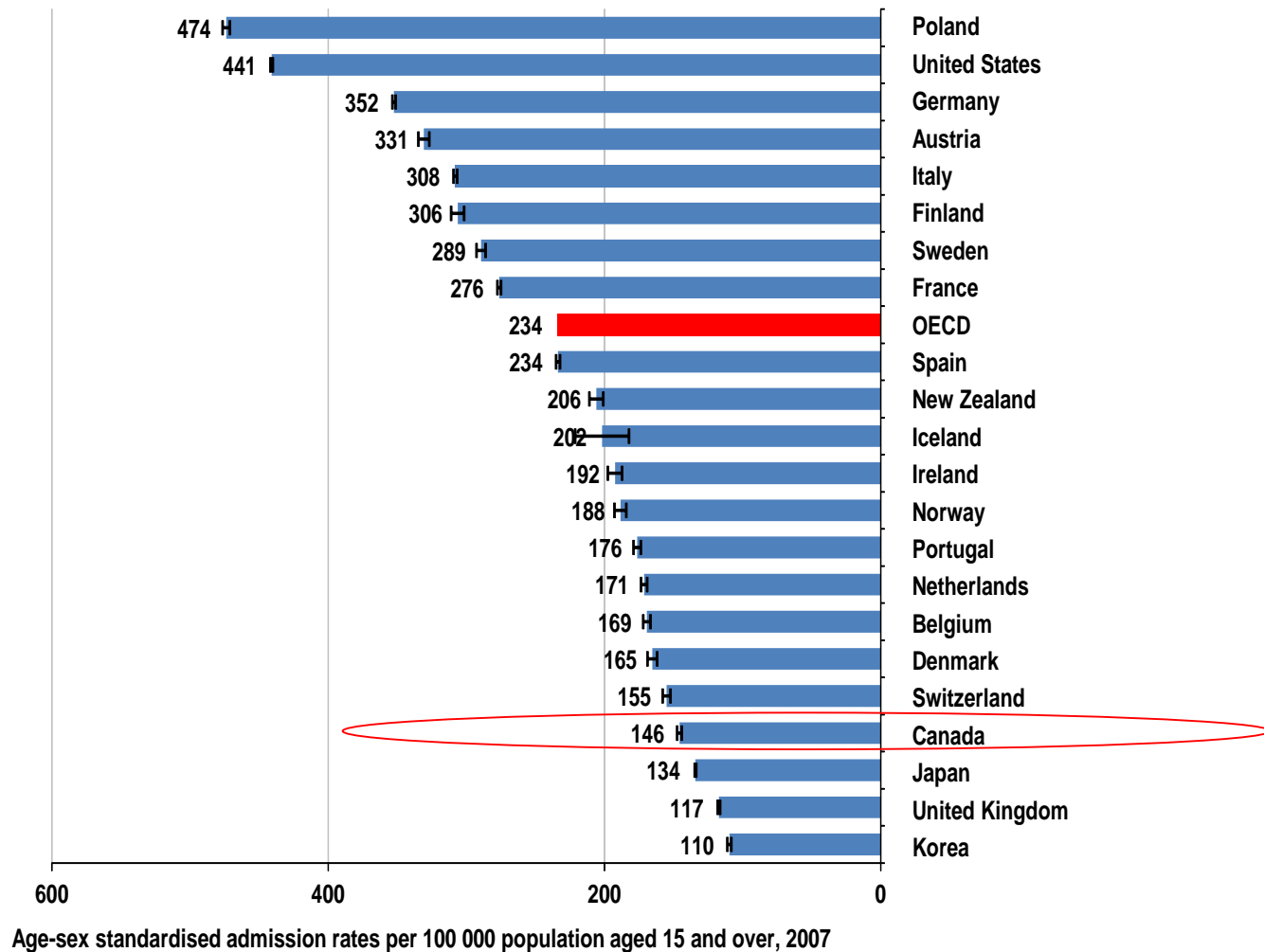


Quality of care

Asthma avoidable hospital admissions



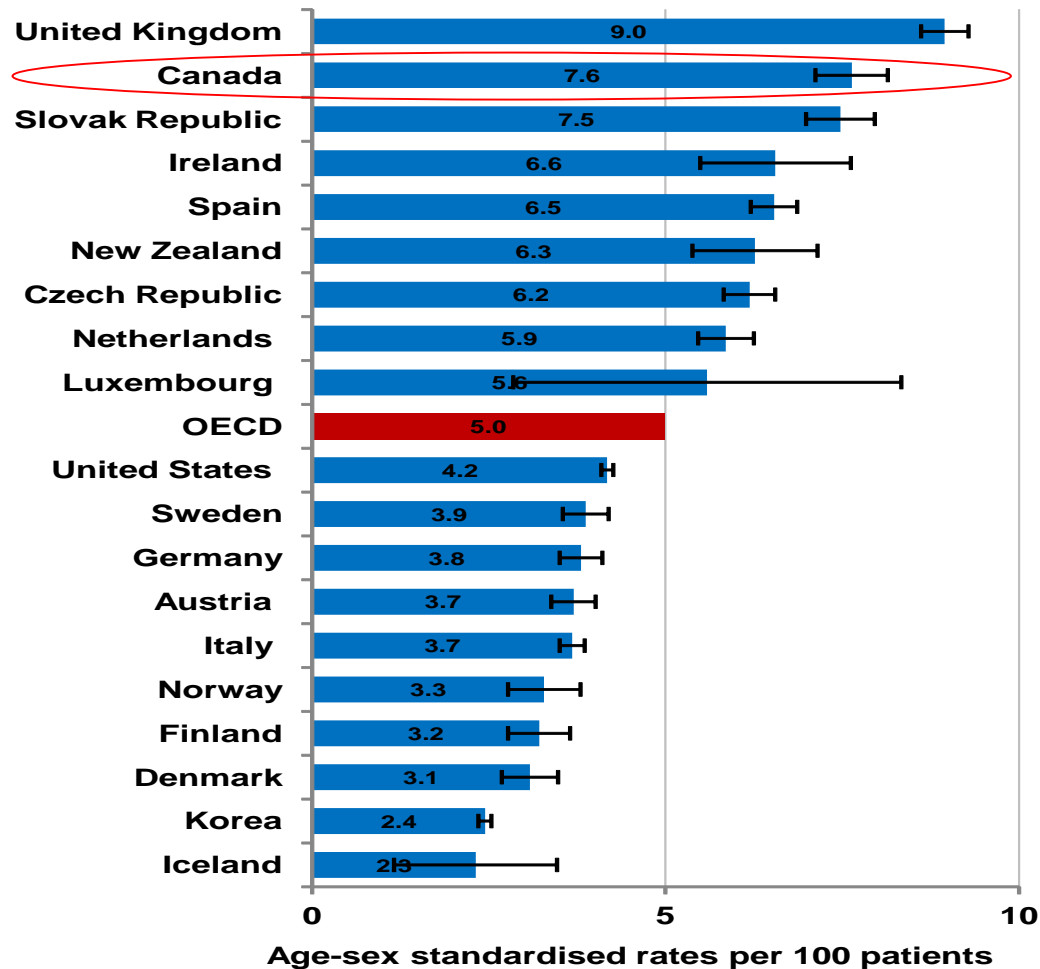
Quality of care - Congestive heart failure avoidable hospital admission



Quality of care

Ischemic stroke

In-hospital case-fatality rates within 30 days after admission
2007



2. Measuring health care inputs

➤ Spending on health care



➤ Number of physicians

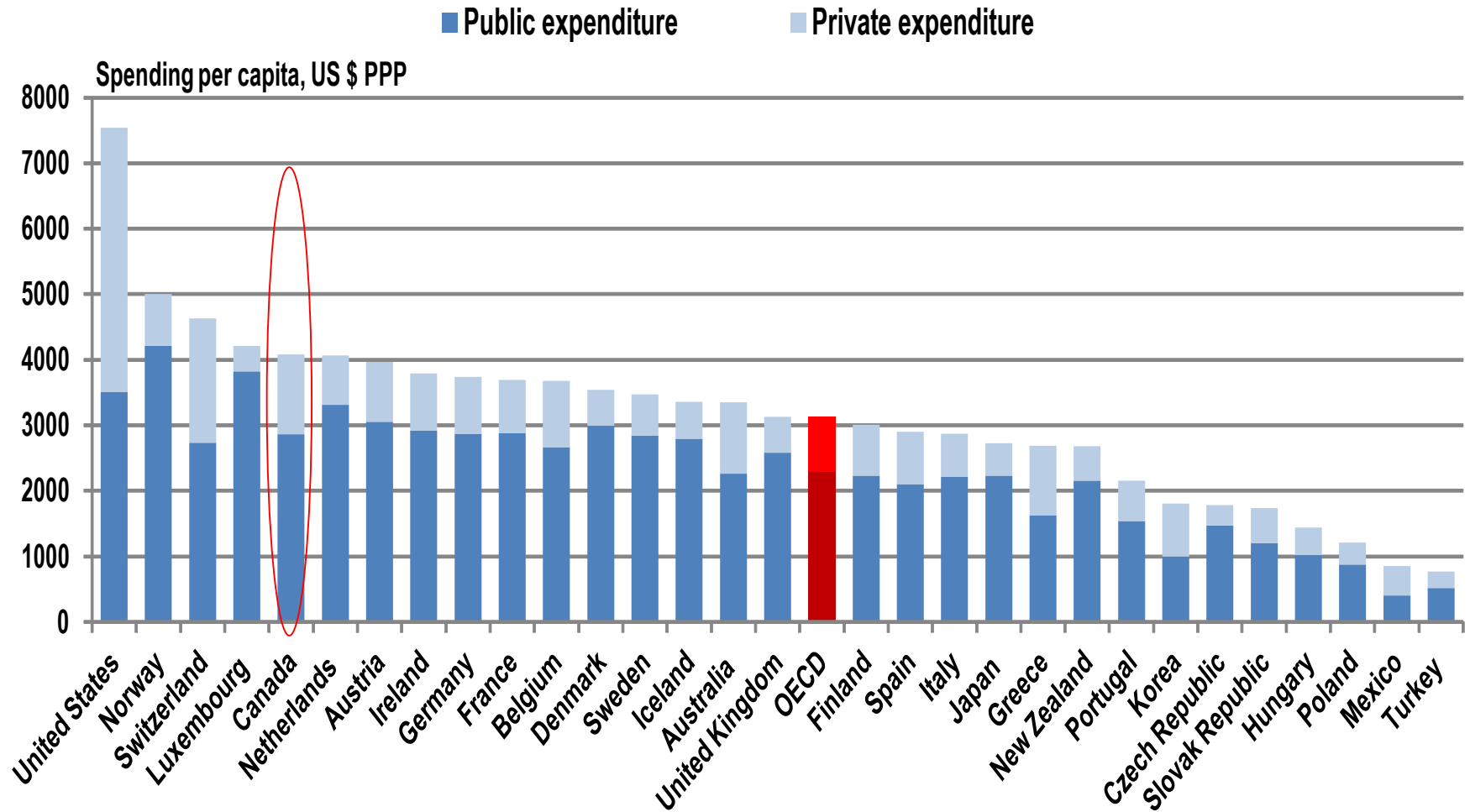


➤ Remuneration and prices



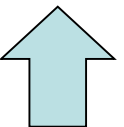
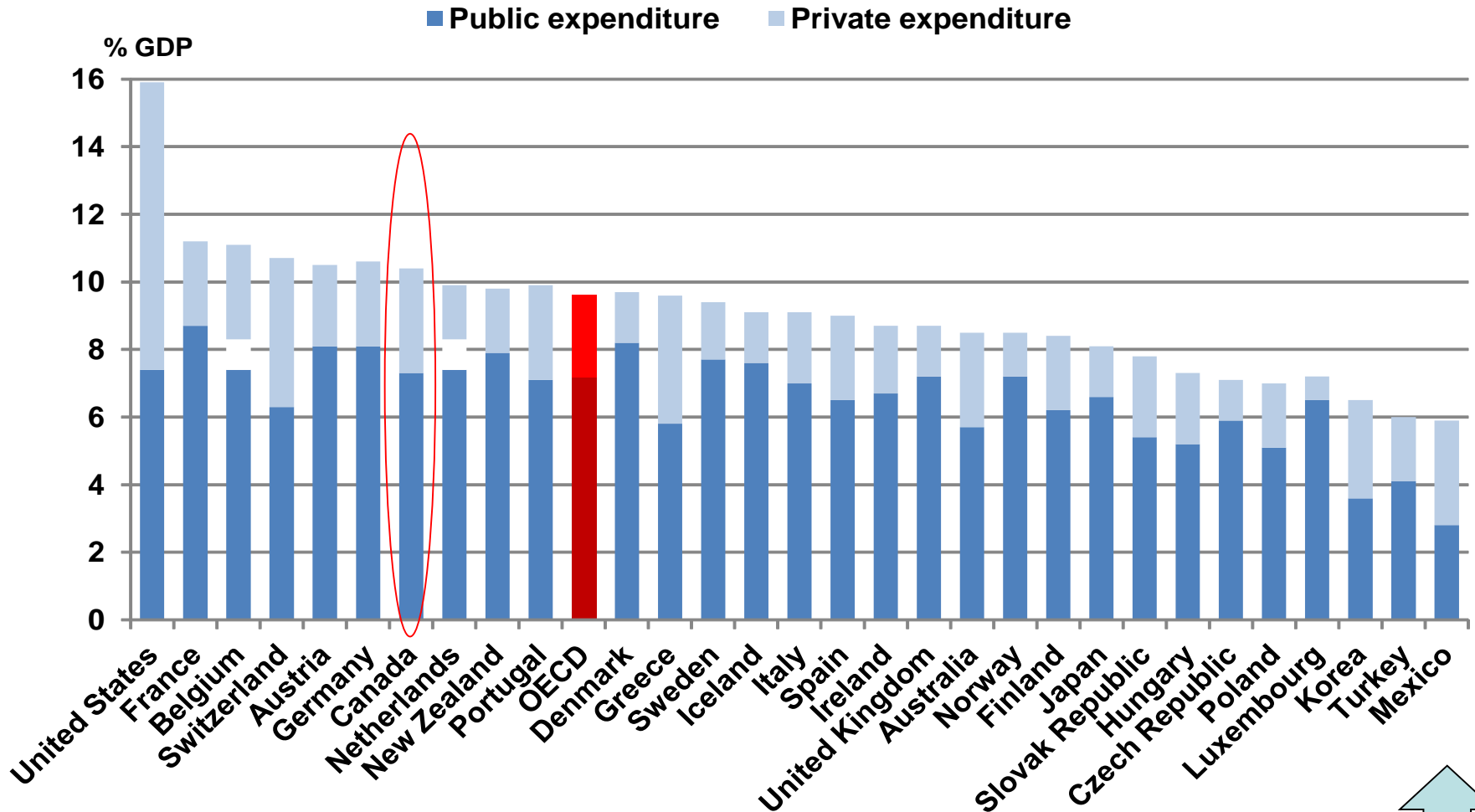
Health care spending

2008

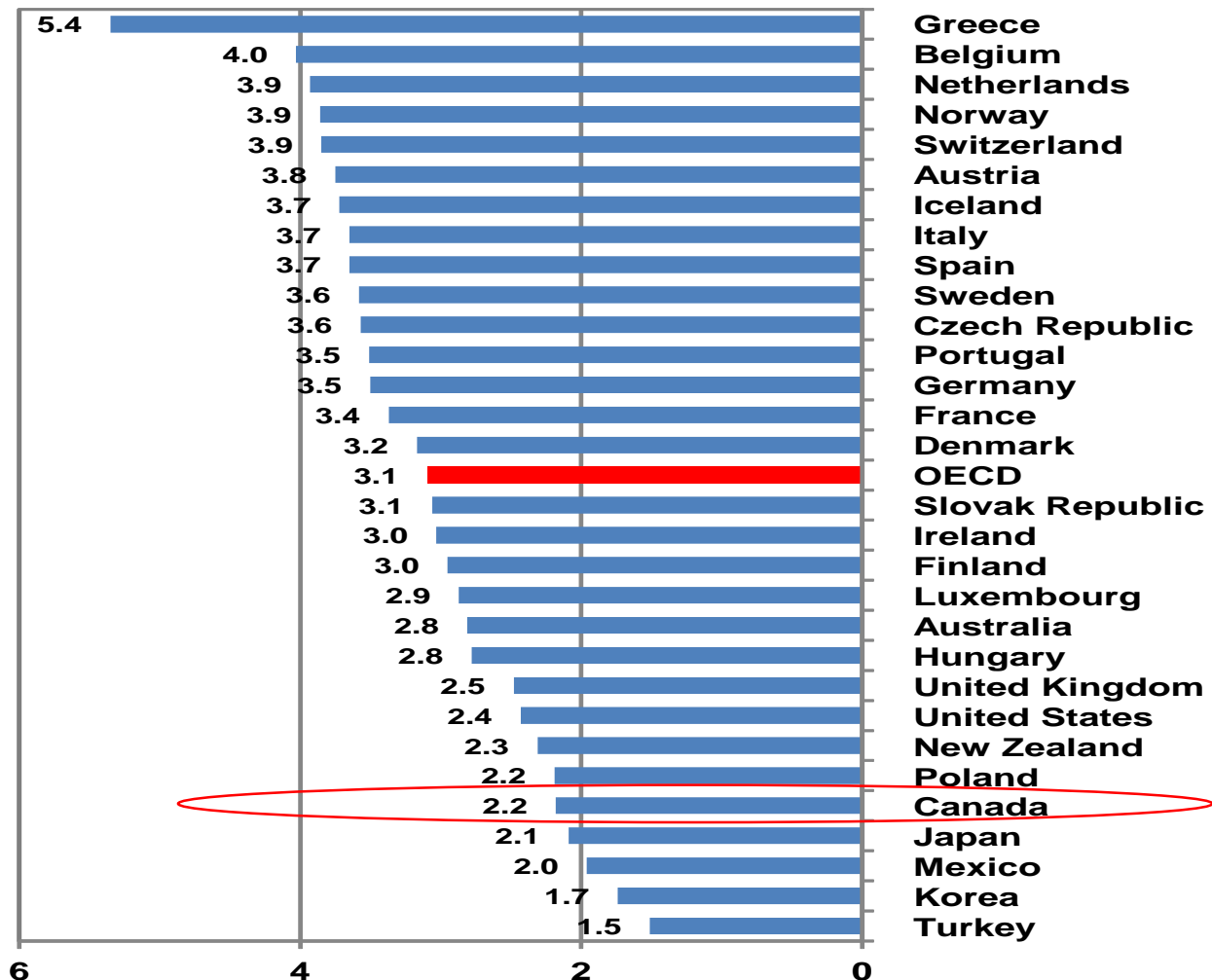


Health care spending (% of GDP)

2008



Practising physicians per 1000 population, 2007

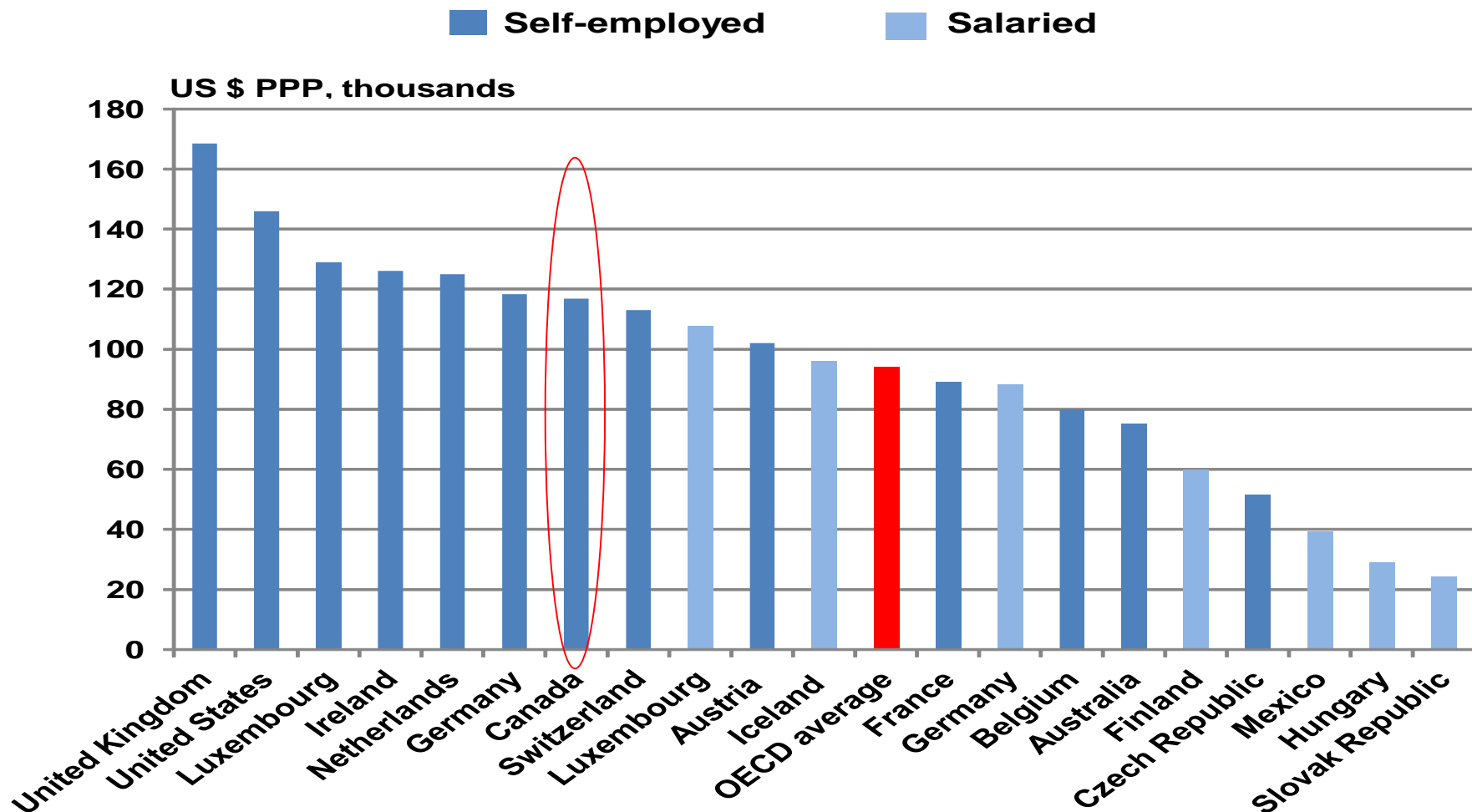


Source: Health at a Glance 2009, OECD Indicators.



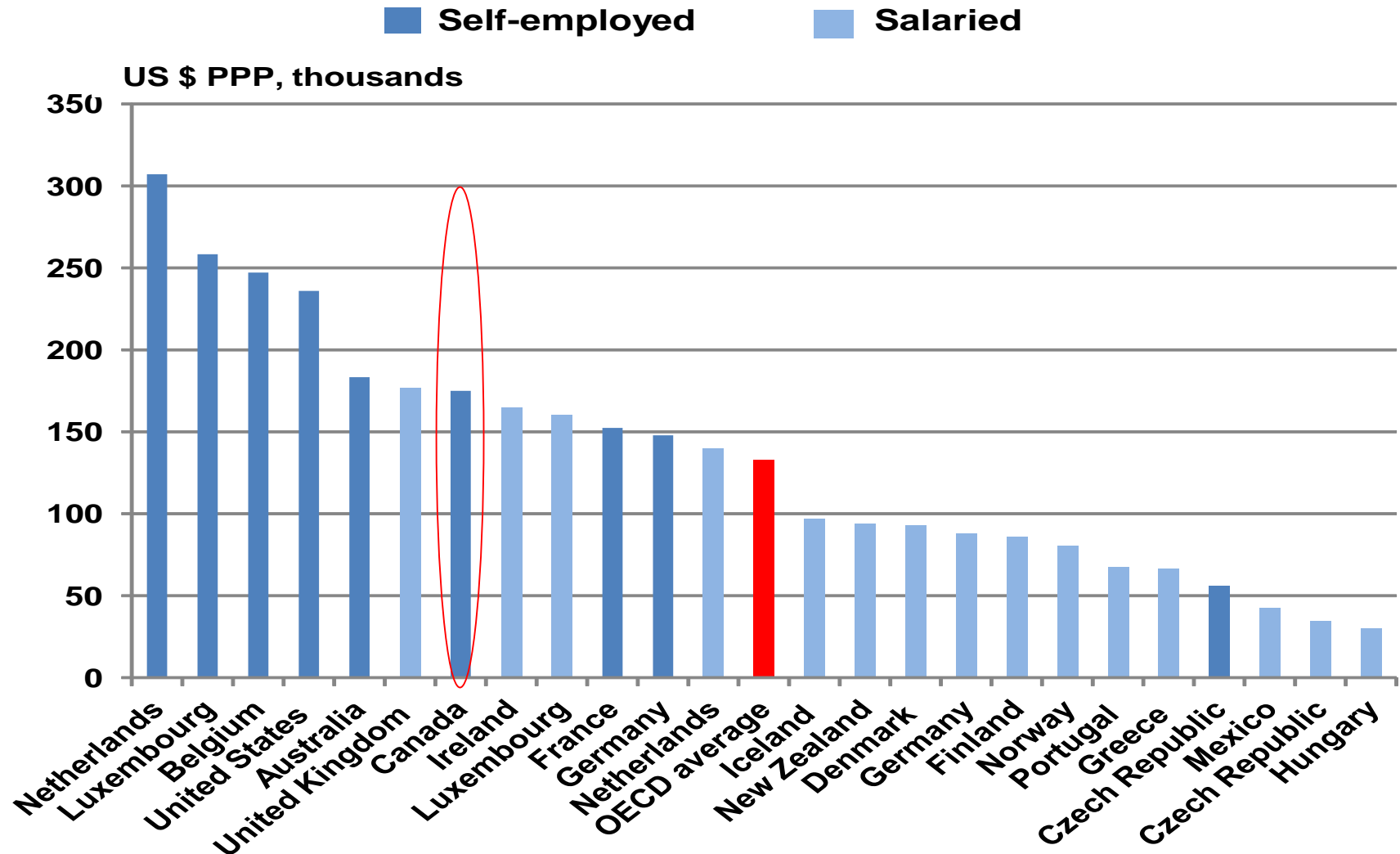
Remuneration of general practitioners (GPs)

2006 (2003 for the US)



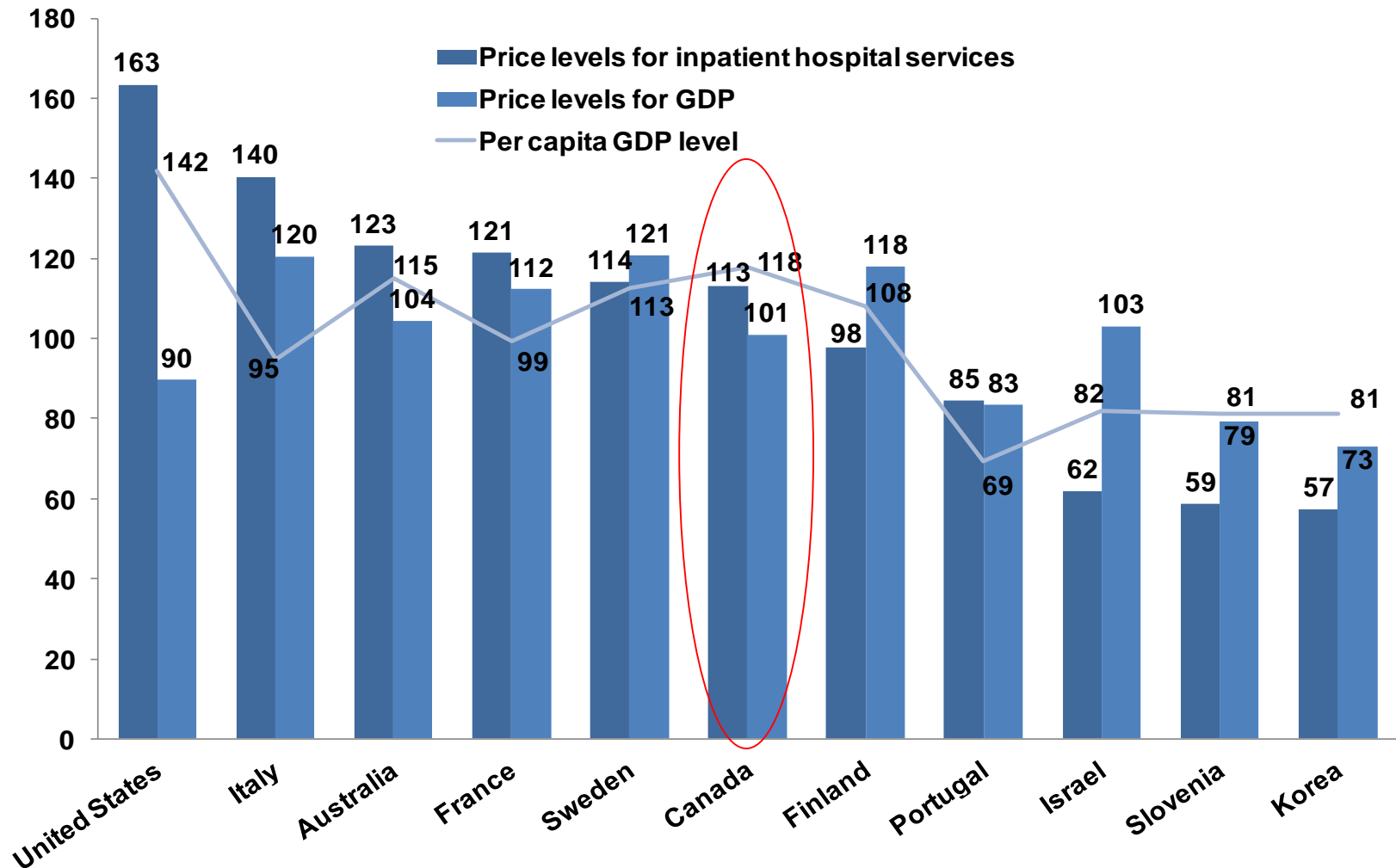
Remuneration of specialists

2006 (2003 for the US)



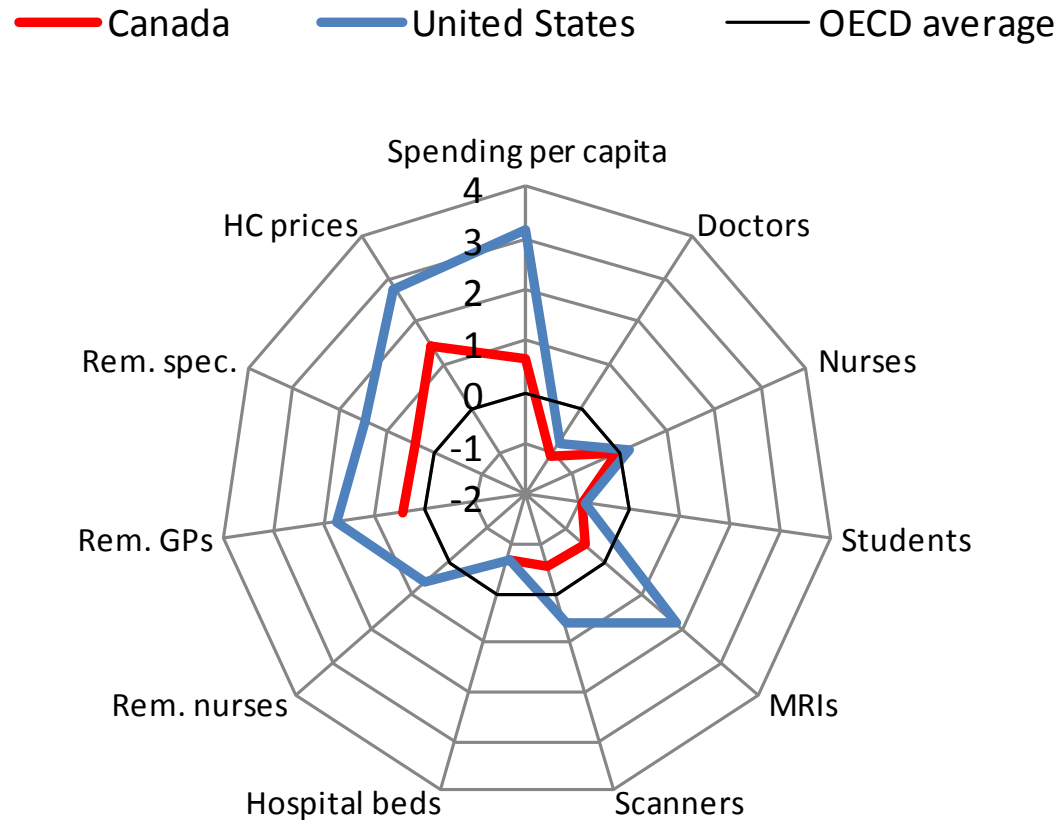
Comparative price levels for hospital services

Average of countries in the sample = 100






Source: F. Koechlin, L. Lorenzoni, P. Schreyer, Comparing Price Levels of Hospital Services Across Countries – Results of pilot study, OECD Health Working Paper No. 53 (2010).

Health care prices and volumes



3. Deriving efficiency indicators

- Identify health status determinants 
- Implement 2 methods (panel regressions and DEA) and various robustness checks 
- Complement the overall efficiency index with other performance indicators 

Health care status determinants

- Health care resources
- Lifestyle factors: diet, alcohol & tobacco consumption
- Socio-economic environment: income and education
- Pollution



Panel regressions – Model specification (log form)

$$Y_{it} = \alpha_i + \beta \cdot HCR_{it}$$

$$+ \gamma \cdot SMOK_{it} + \phi \cdot DRINK_{it} + \theta \cdot DIET_{it}$$

$$+ \delta \cdot AIRPOL_{it} + \sigma \cdot EDU_{it} + \lambda \cdot GDP_{it} + \varepsilon_{it}$$

Panel regressions

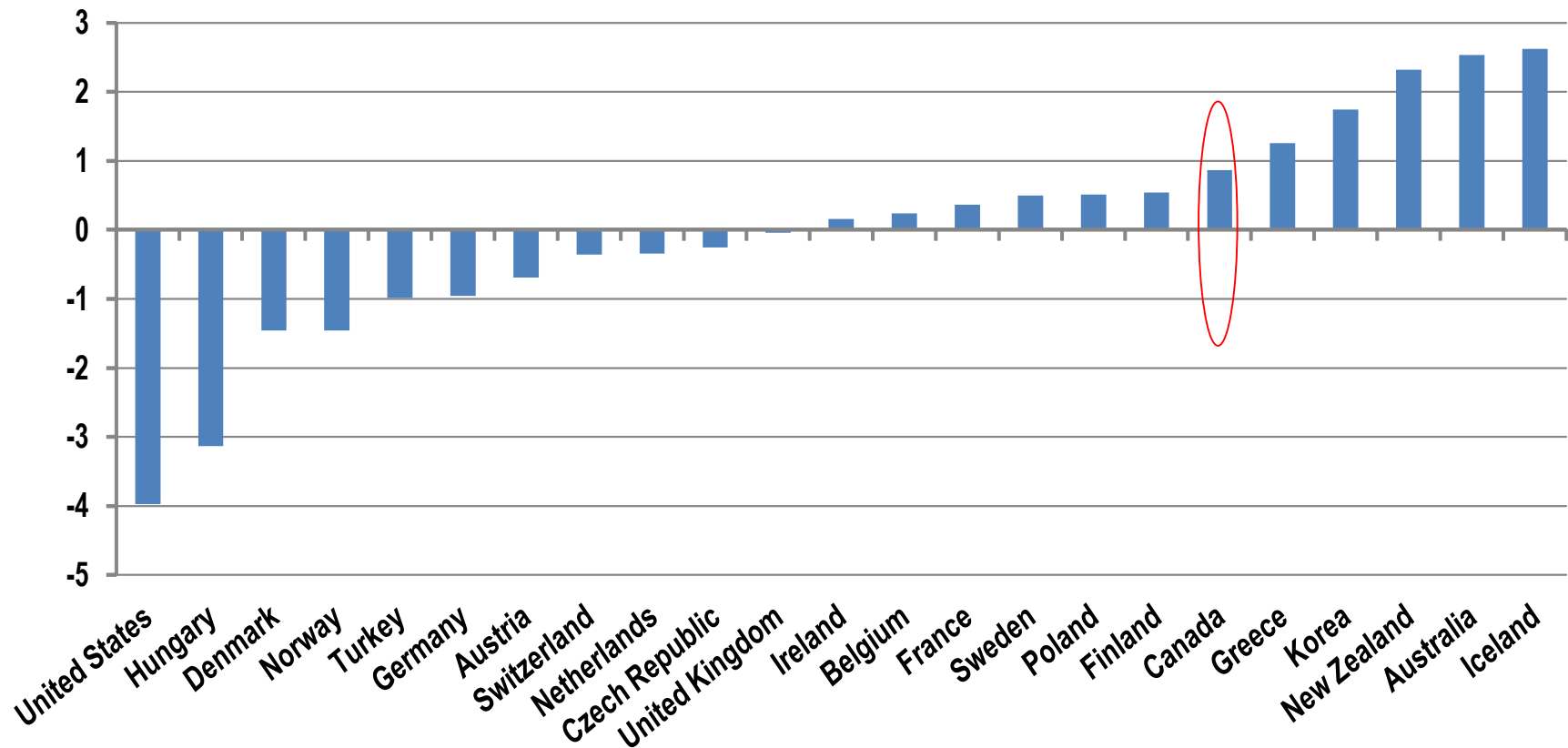
Contribution of main explanatory variables to cross-country differences in life expectancy

	Life expectancy at birth	Determinants							Country-specific effect
		Spending	Education	Tobacco	Alcohol	Diet	Pollution	GDP	
United States	-0.5	2.9	0.5	0.0	0.0	0.0	-0.6	0.6	-4.0
Germany	0.6	0.8	0.4	-0.1	-0.1	0.0	0.5	0.1	-1.0
France	1.3	0.9	-0.2	0.0	-0.3	0.0	0.4	0.2	0.4
United Kingdom	0.5	-0.1	0.4	0.1	-0.2	0.0	0.1	0.2	0.0
Canada	1.8	0.9	0.4	0.1	0.1	0.0	-0.8	0.3	0.9
Czech Republic	-2.7	-1.8	0.5	-0.1	-0.3	-0.1	0.0	-0.6	-0.3
Korea	-0.6	-2.4	0.1	0.0	0.0	0.1	0.3	-0.4	1.7

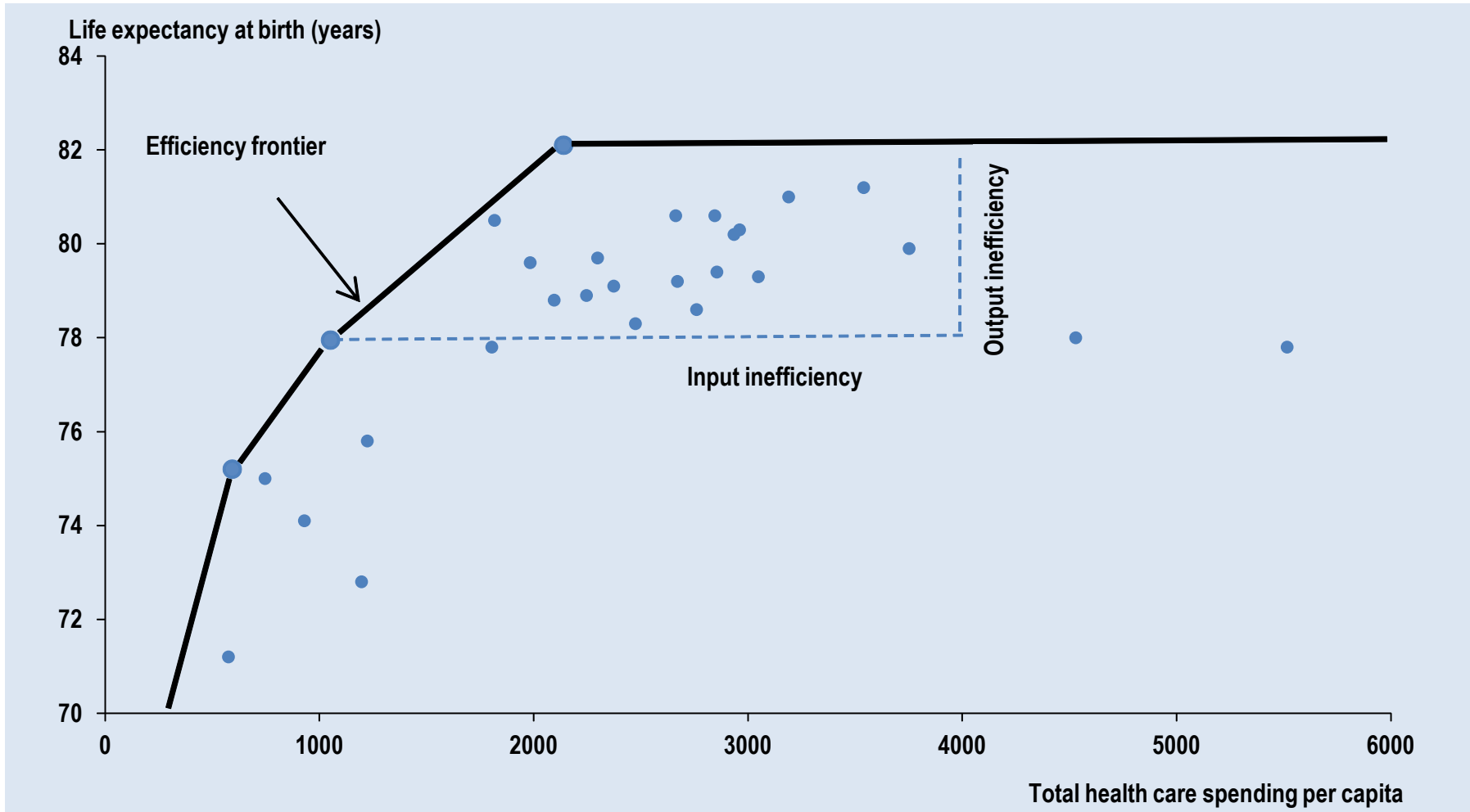
Panel regressions

Years of life not explained by the model

With health care resources measured in monetary terms

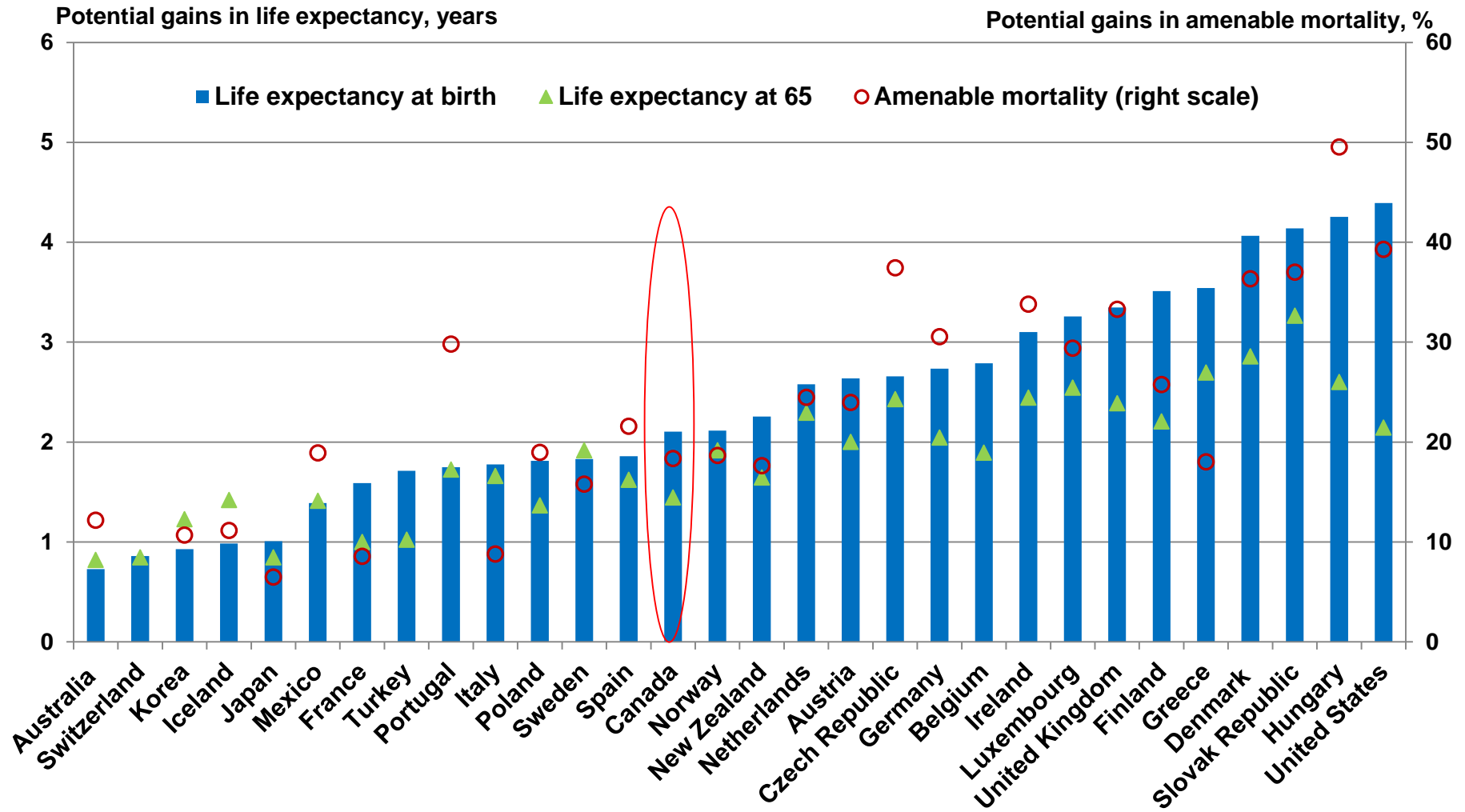


DEA – Defining the efficiency frontier and potential efficiency gains



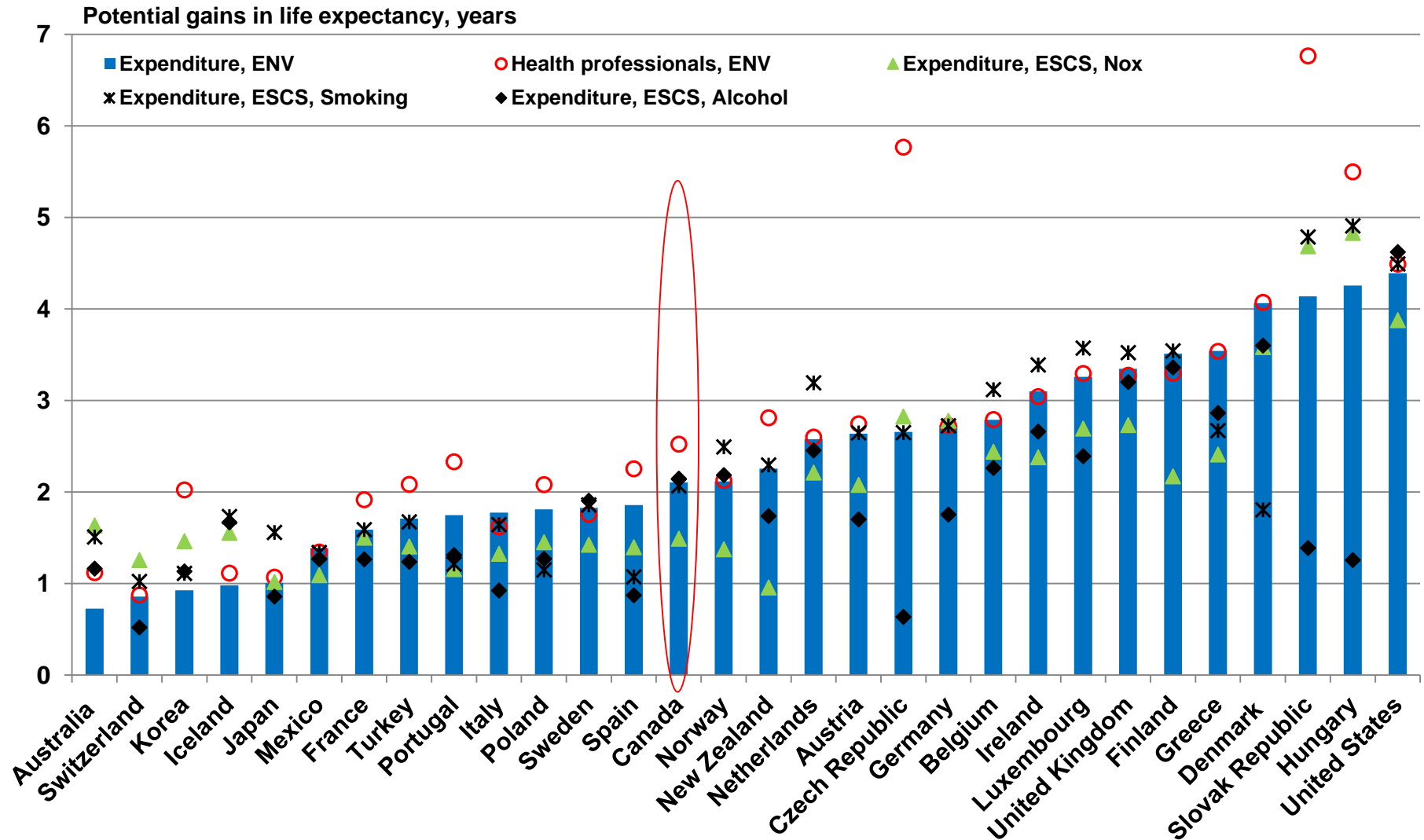
DEA – Results and sensitivity analysis

(for different outcomes)



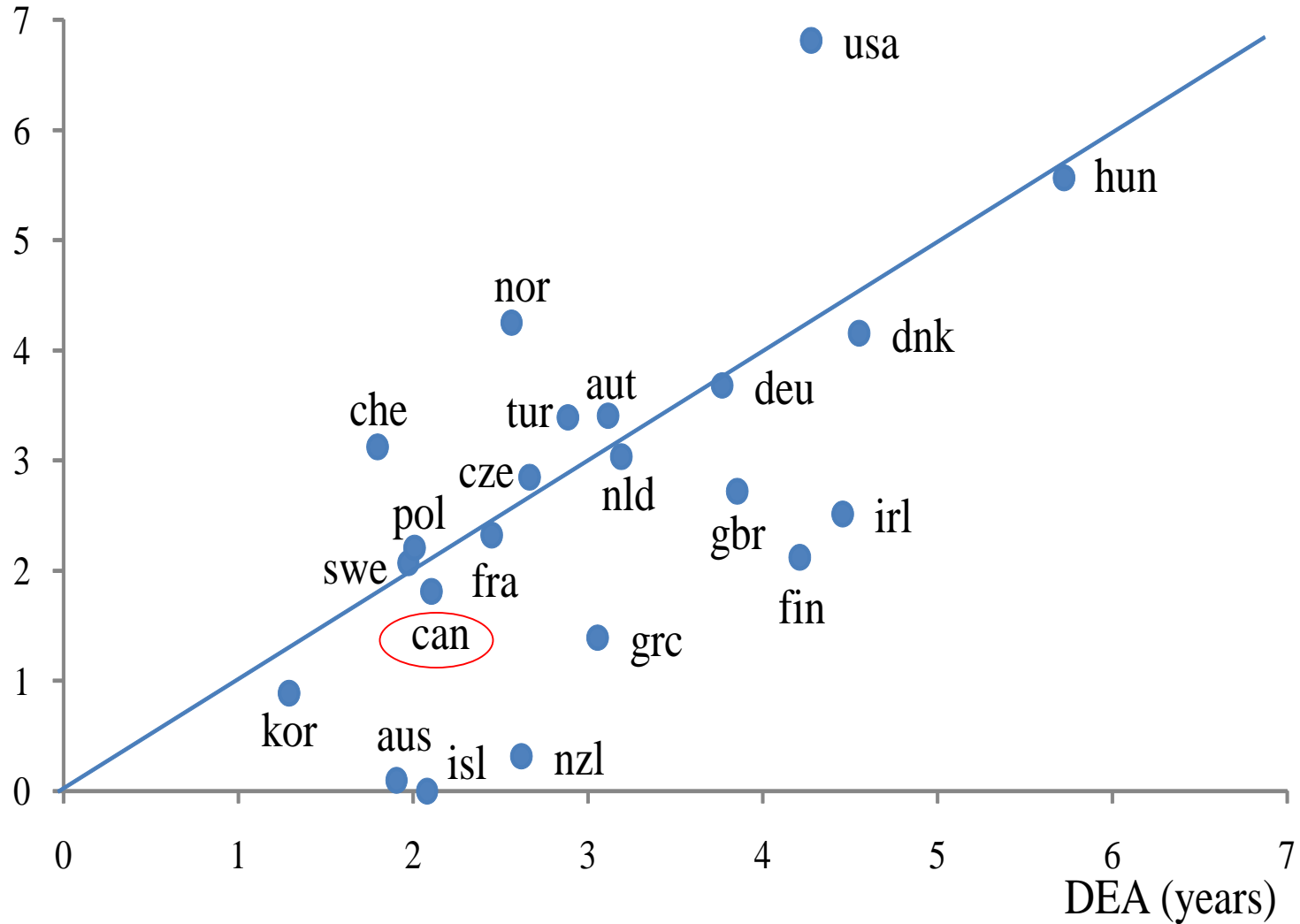
DEA – Results and sensitivity analysis

(for different inputs)

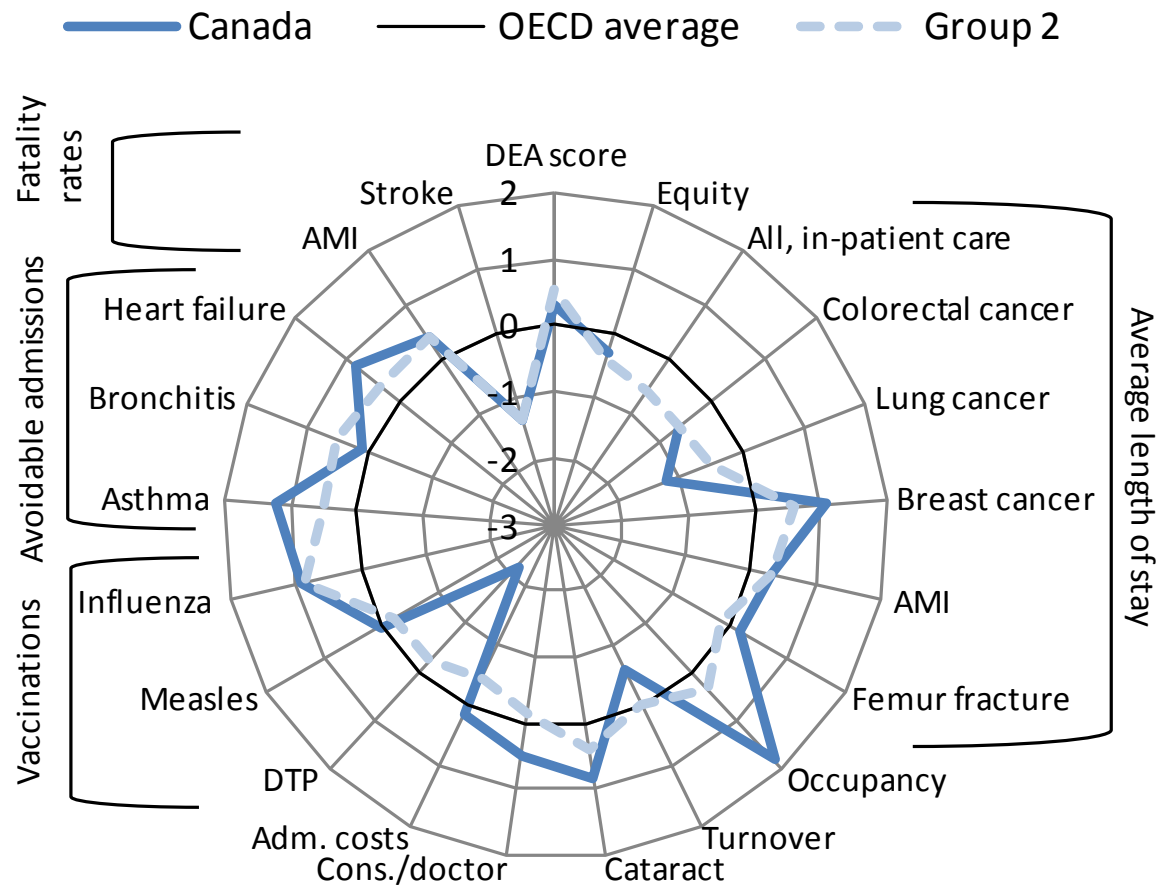


Comparing efficiency indicators derived from panel regressions and DEA

Panel regression (years)

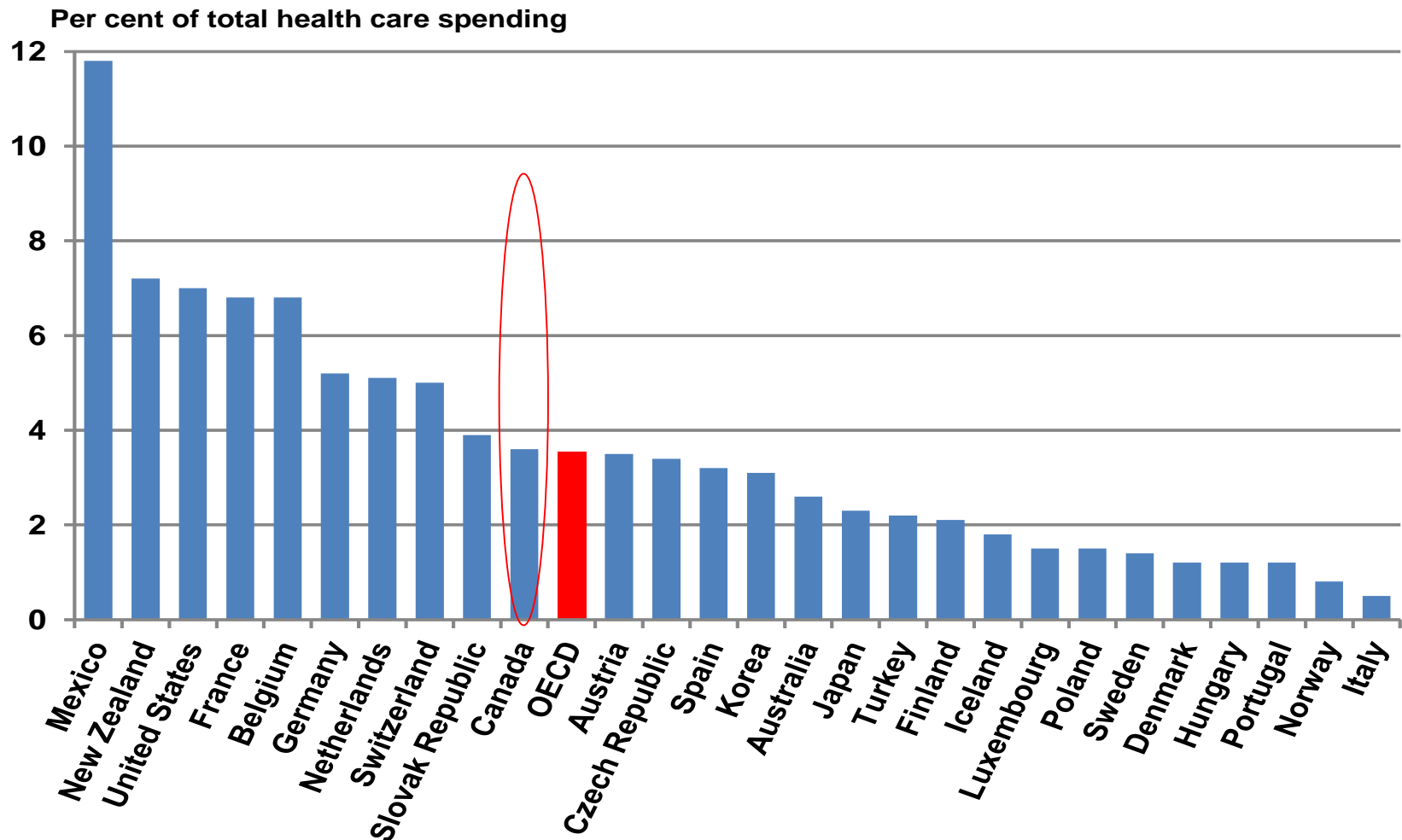


Efficiency: DEA efficiency score and other performance measures






Group 2: Australia, Belgium, Canada, France

Efficiency: a closer look at administrative costs

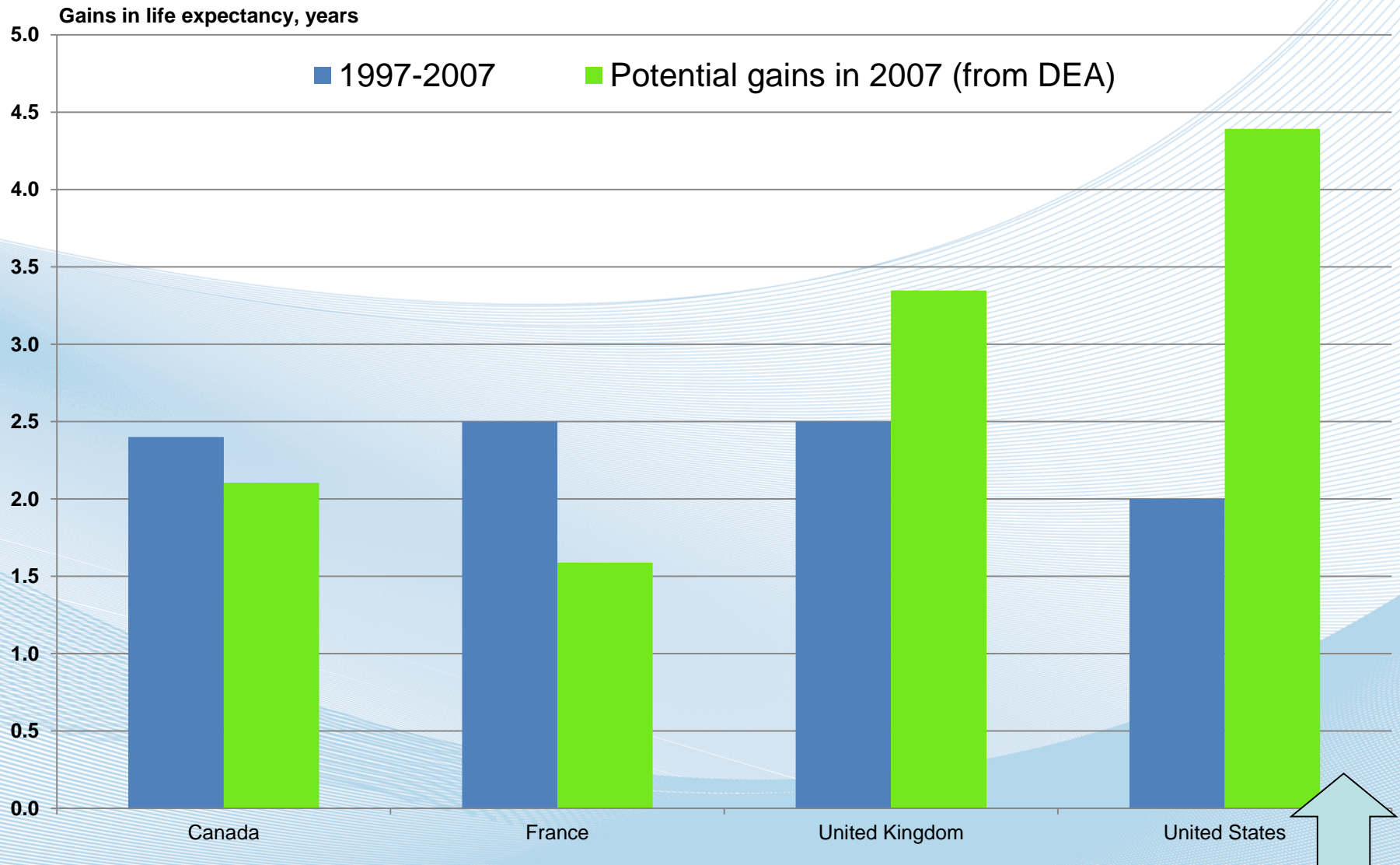


4. Reaping efficiency gains: the impact on public spending

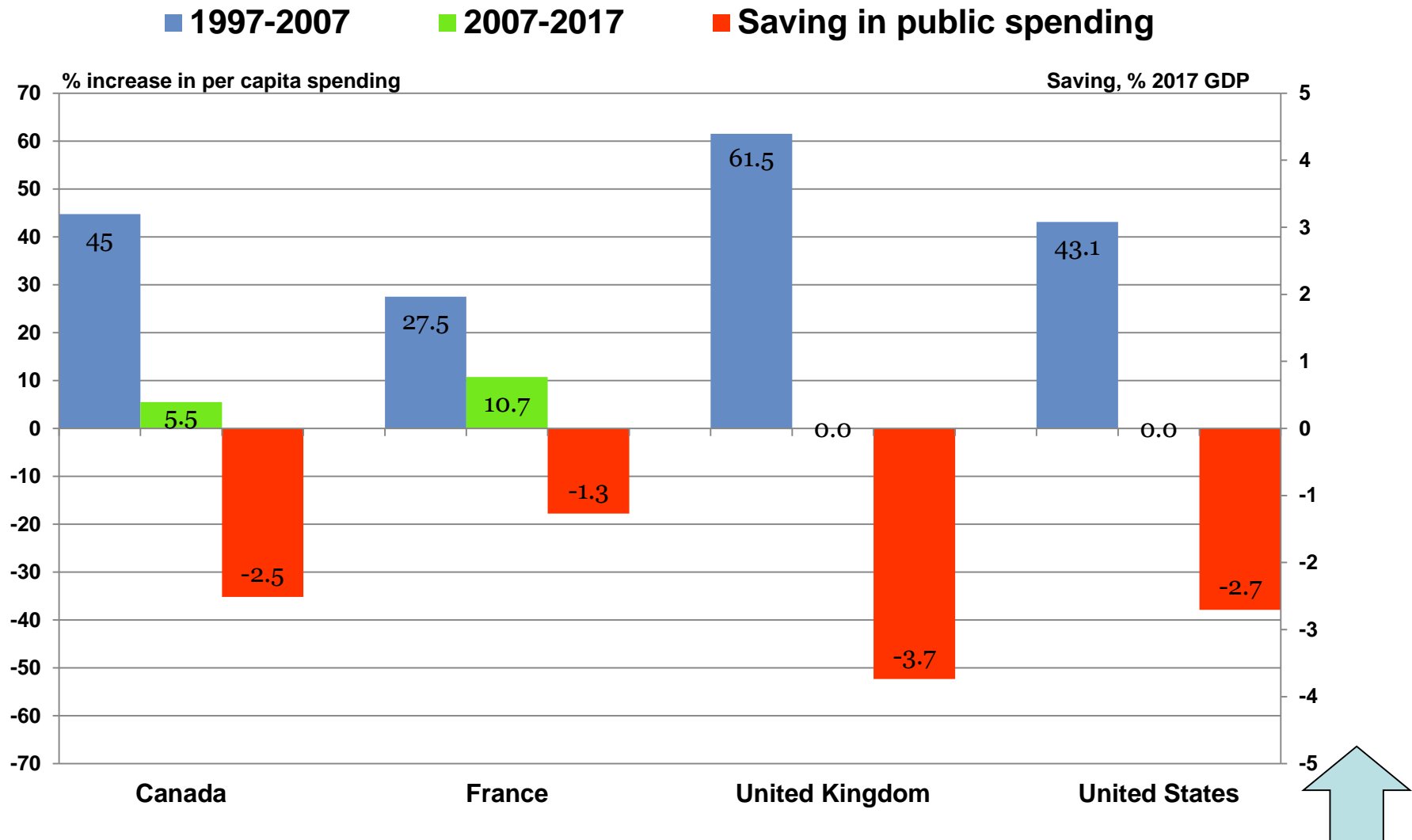
Main assumptions:

- Health outcomes improve as they did in the past 
 - Two scenarios on the spending side are compared:
 1. No reform scenario – spending increases as it did in the past 
 2. Reform scenario – efficiency gains are exploited and finance all or part of the improvement in health status
- ➔ In most countries, potential savings in public spending are large 

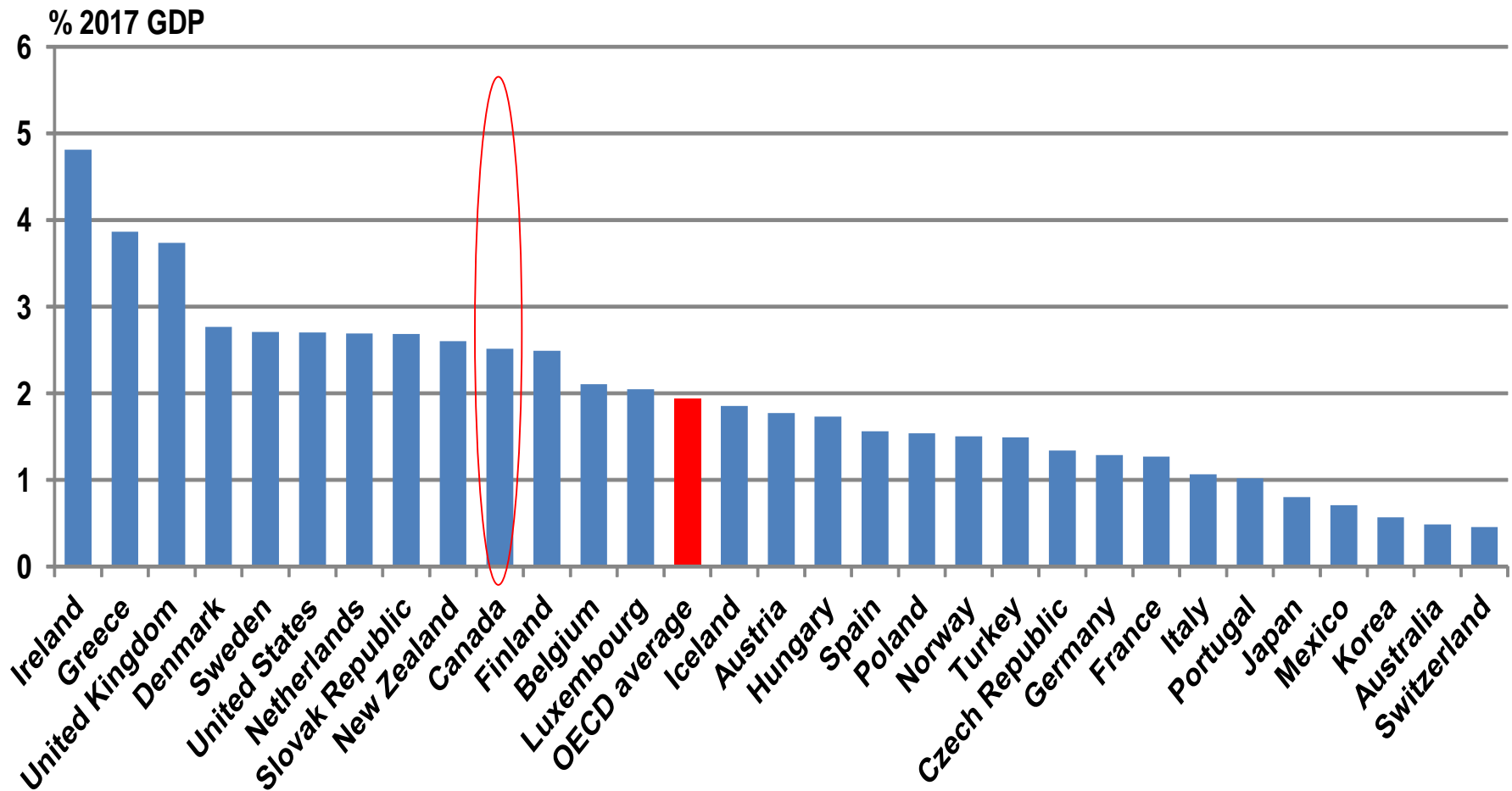
Exploiting efficiency gains would allow to improve health outcomes further



Exploiting efficiency gains would help to contain future spending





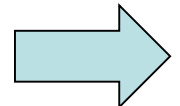
Potential savings in public spending



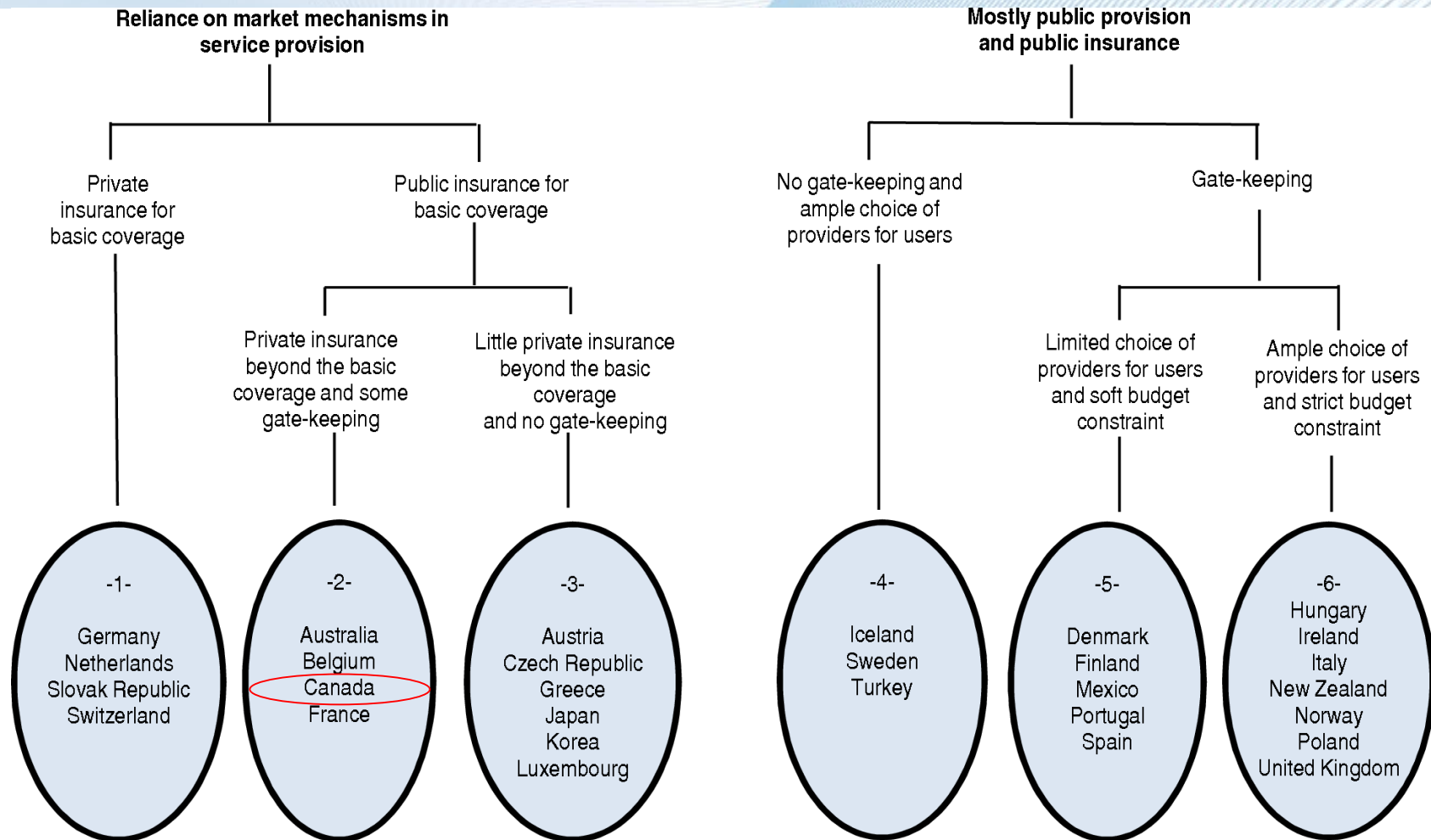
5. Performance and institutions

Is there an ideal health system ?

- A new set of OECD indicators on health care policies and institutions (see *Health Care Systems: Efficiency and Policy Settings*)
- Cluster analysis to identify health care models 
- The bad news is: there is no ideal system... 
- The good news is... there is no ideal system ! ...
- ... No « big bang » reform is required to improve performance. Incremental reform can yield large benefits



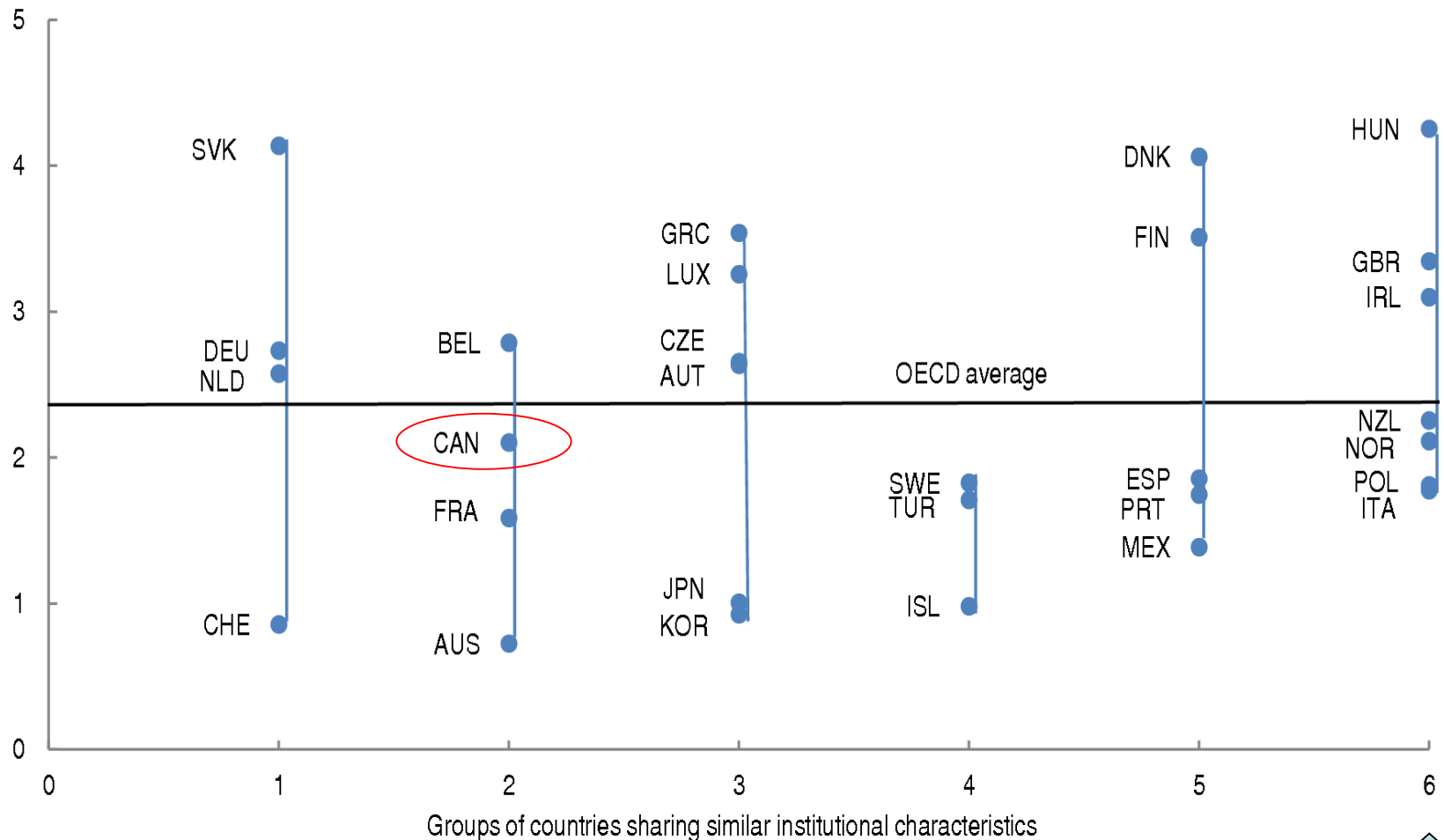
Characterising health care systems: country groups



Linking efficiency with policy settings

No health care system clearly outperforms the others

Potential gains in life expectancy (years, DEA)



Source: Joumard, André & Nicq (2010), "Health Care Systems: Efficiency and Institutions", *OECD Economics Department Working Paper*, No. 769.



Conclusions

- Indicators of health care spending efficiency can be built and are relatively robust
- The efficiency indicators can be complemented by indicators of the quality of care and other performance indicators
- There is a large potential for efficiency gains in many OECD countries
- No health care model clearly outperforms others
Incremental reform is the way forward



Thank you !