

# Physician Remuneration in Canada: Trends and Prospects

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Institute of Health Economics Edmonton, AB

Owen Adams
Canadian Medical Association



### **Outline**

Trends in Physician Remuneration

### **Emerging Issues**

- New Models of Funding/Delivery
- Pay-for-Performance
- Productivity



## Health Ministers' Banff Agreement, January, 1992

### **Coordinated Provincial Policy Directions**

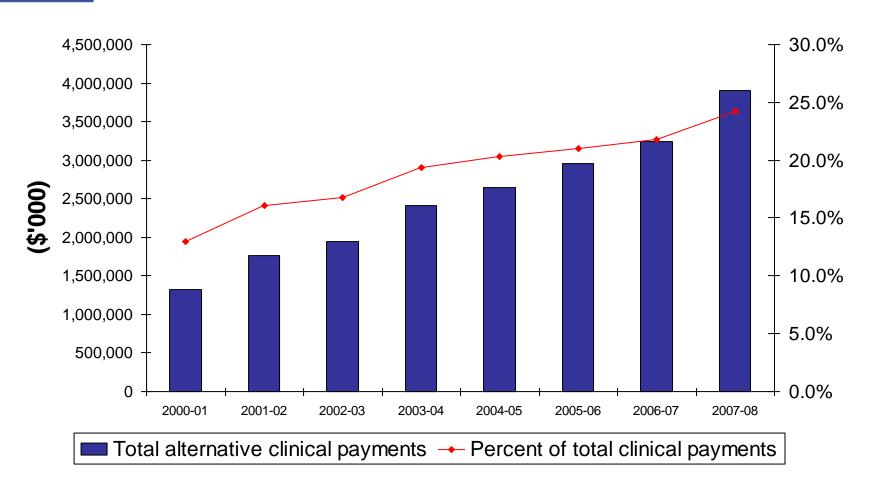
2. TO REPLACE FEE-FOR-SERVICE WHEREVER THAT METHOD OF PAYMENT ALIGNS POORLY WITH THE NATURE OR OBJECTIVE OF THE SERVICES BEING PROVICED.

#### INTENT

 encourage the efficient and effective use of physician resources



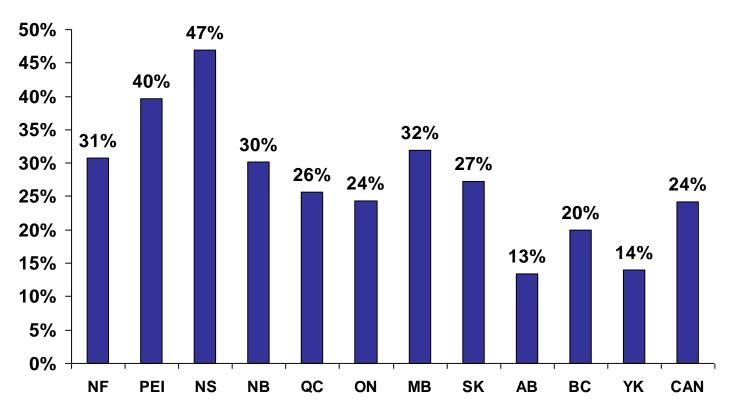
## Physicians' alternative clinical payments in Canada and % of total clinical payments







# Alternate payments as % of total clinical payments, 2007-08

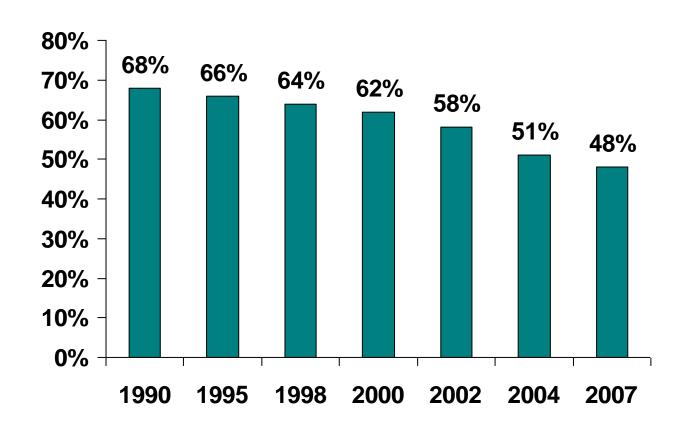


Note: NWT=94%, NU=not available

Source: Analysis in Brief, CIHI. March 2010



### Percentage reporting 90%+ fee-forservice remuneration



Source: 1990 to 2002 CMA Physician Resource Questionnaire; 2004 & 2007 National Physician

Survey (CFPC, CMA, RCPSC)



### **Canada – Remuneration Modes**

Remuneration modes	% of MDs paid this way	Avg % of prof income*
F-F-S	83.5%	77.8%
Salary	26.1%	53.7%
Capitation	4.2%	39.1%
Sessional	27.3%	34.8%
Service contract	13.2%	37.9%
Incentives/premium	11.8%	8.4%
Other	14.6%	26.5%



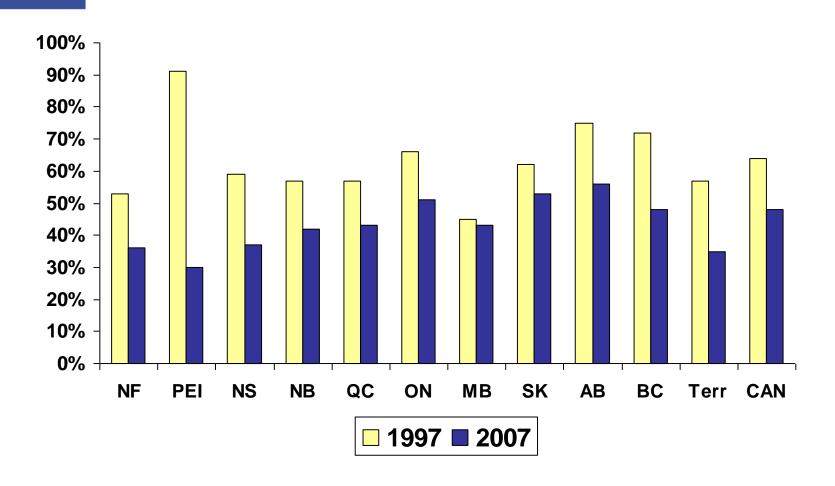
<sup>\*</sup> For those who earned at least one dollar by this method

# Canada – Fee-for-Service billings are less than 90% of income or zero (43% of all physicians).

Remuneration modes	Average % of prof income
F-F-S	32.6%
Salary	27.5%
Capitation	3.2%
Sessional	18.3%
Service contract	9.7%
Incentives/premium	1.5%
Other	7.2%
Total	100.0%



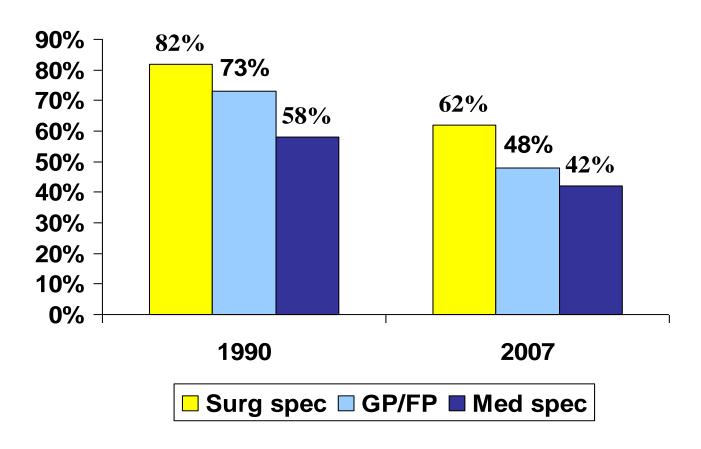
# Percent of physicians remunerated primarily by fee-for-service (90%+)



Source: 1997 CMA Physician Resource Questionnaire; 2007 National Physician Survey, CMA, CFPC, RCPSC



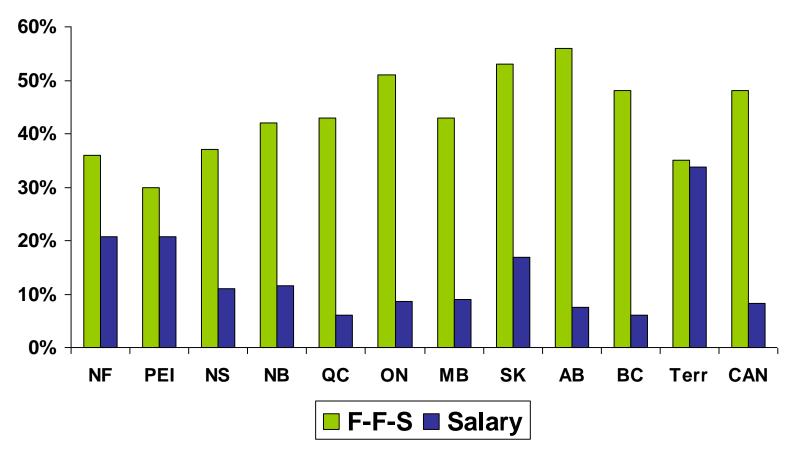
# Percent of physicians remunerated primarily by fee-for-service (90%+)

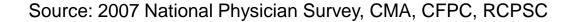


Source: 1990 to 2002 CMA Physician Resource Questionnaire; 2004 & 2007 National Physician Survey (CFPC, CMA, RCPSC)



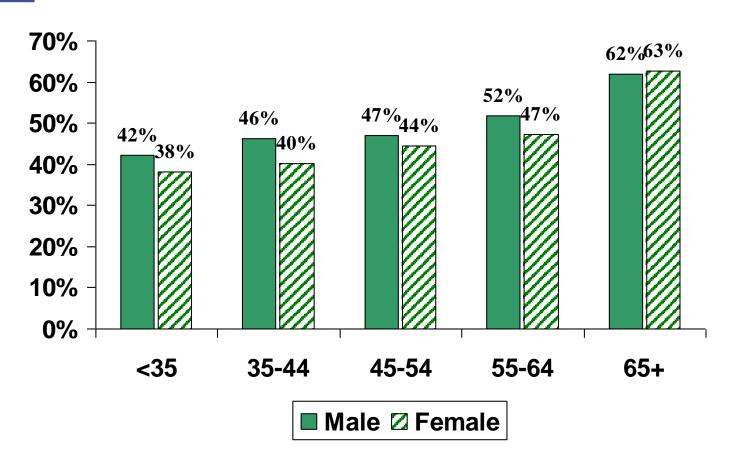
# Percent of physicians remunerated primarily by fee-for-service or salary (90%+), 2007







# Percent of physicians remunerated primarily by fee-for-service (90%+)



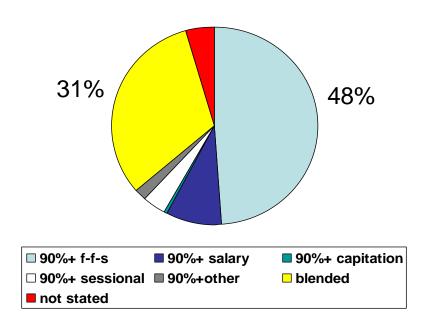
Source: 2007 National Physician Survey (CFPC, CMA, RCPSC)

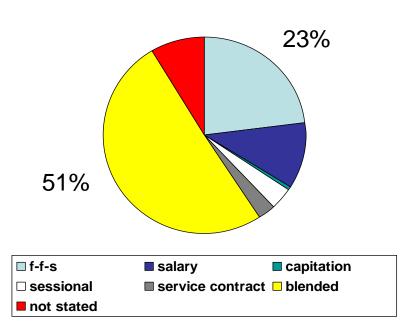


### Remuneration Modes, 2007

#### **Actual Mode**

#### **Preferred Mode**





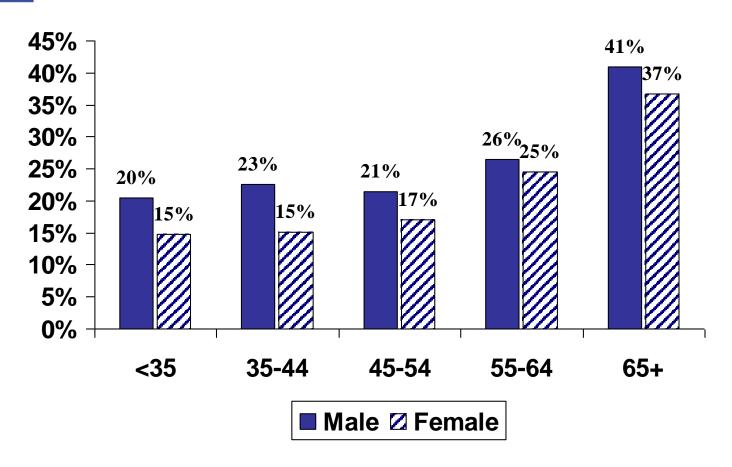
n = 7,347

Source: 2007 National Physician Survey, CMA, CFPC, RCPSC

n = 19,239



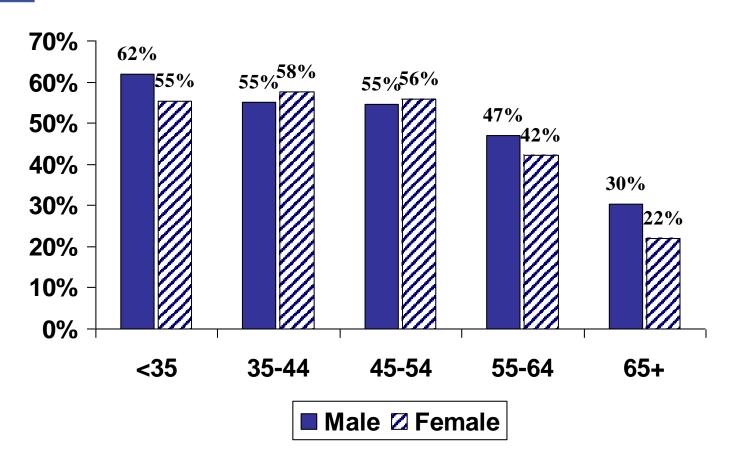
### Percentage preferring fee-for-service



Source: 2007 National Physician Survey (CFPC, CMA, RCPSC)



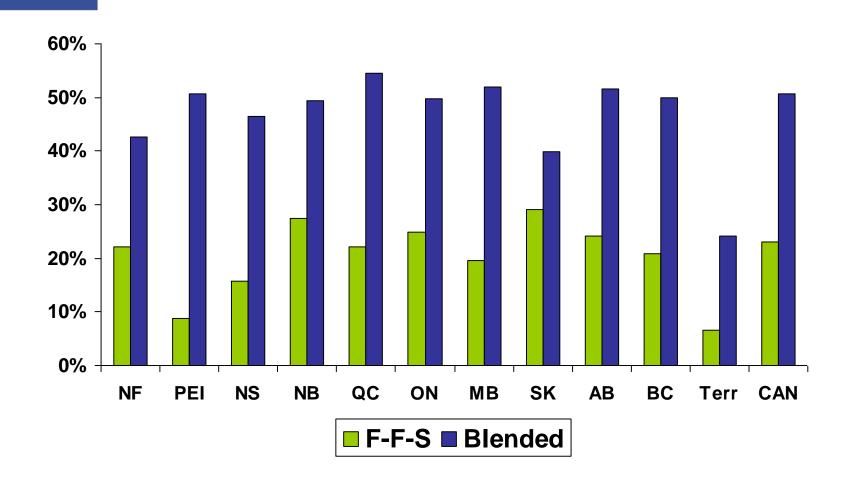
### Percentage preferring blended



Source: 2007 National Physician Survey (CFPC, CMA, RCPSC)



### Percent of physicians preferring feefor-service versus blended







# **Enrolment in Selected Primary Care Models: Ontario, 2009**

Model	Groups Signed	Physicians Signed	Population Enrolled
Family Health Networks	49	451	461,185
Family Health Organizations	288	2,786	3,898,916
Family Health Groups	251	3,420	4,166,659
Community Health Centres	55	219	85,465
Grand Total*	711	7,530	9,204,564



<sup>\*</sup> Includes other models Source: Ontario Medical Association, Economics Department

# **Capitation Rates: Ontario FHN and FHO Models**

Age and Sex Adjusted, Average Net Base Rate is as follows:

January 1, 2007 – March 31, 2007 - \$122.25 April 1, 2007 – December 31, 2007 - \$123.44 January 1, 2008 and thereafter - \$124.63

For enrolled patients in LTC, net base rate is \$941.16 per patient (rate is not age/sex specific).



#### PHARMACISTS' SCOPE OF PRACTICE, BY PROVINCE/ TERRITORY

Pharmacists	ВС	AB	SK	MB	ON	QC	NB	N S	PE	NL	NT & NU	YT
Provide emergency prescription refills	•	•	•	•	•		•	•	•			
Renew / extend prescriptions for chronic conditions	•	•	•	•	•	•1	•	•				
Change drug dosage & formulation	•	•	•*	•	•	•1	•					
Make therapeutic substitutions			•*	•				•				
Prescribe drugs for minor illness		•	•	•				•				
Prescribe drugs for "lifestyle" conditions			•	•	•	•		•				
Fill incomplete prescriptions		•		•	•			•				
Manage drug therapy as per physician diagnosis		•*	•	•		•1						
Order lab tests			•	•	•			•				
Give vaccinations or injections	•*	•		•	•							
Prescribe non-rx drugs for insurance purposes	•							•				

#### Legend

• denotes that legislation allows this activity to be performed

#### Key

\* indicates that this function must be performed in a collaborative health team environment

<sup>1</sup> When delegated by the physicians



### Pay-for-Performance (P4P) Defined

Definition: The use of an incentive payment targeted at improvement in quality in processes and/or outcomes of care.

### Application:

- Threshold payment for preventative practices (e.g,. Screening)
- Payment for managing chronic disease according to a clinical practice guideline



# P4P: The Evolving Canadian Landscape

GP Services Committee Incentives – Chronic Disease Management Payments, Prevention Fees
Performance and Diligence Indicator Fund (family physicians)
Chronic Disease Management Fees
Physician Integrated Network – Quality Based Incentive Funding
Cumulative Preventative Care Management Payment
Family Physician Chronic Disease Management Incentive Program



# Ontario Preventative Care Services Thresholds\*

#### Influenza Vaccine

60% - \$220 65% - \$440 70% - \$770 75% - \$1100

80% - \$2200

#### Pap Smear

60% - \$220 65% - \$440 70% - \$660 75% - \$1320 80% - \$2200

#### Mammogram

55% - \$220 60% - \$440 65% - \$770 70% - \$1320 75% - \$2200

#### **Childhood Immunizations**

85% - \$440 90% - \$1100 95% - \$2200

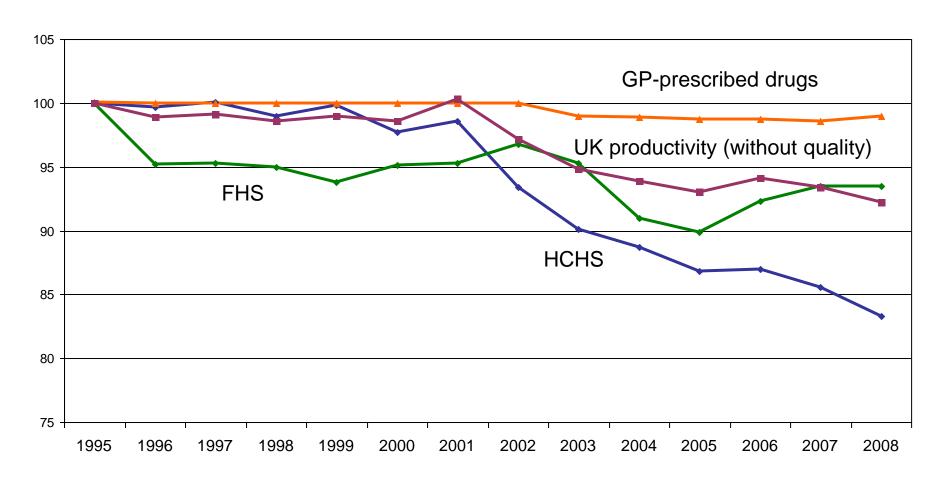
#### Colorectal Screening

15% - \$220 20\$ - \$440 40% - \$1100 50% - \$2200 60% - \$3300 70% - \$4000



<sup>\*</sup> Paid annually based on % of enrolled patients serviced (FHG, FHN, FHO, CCM)

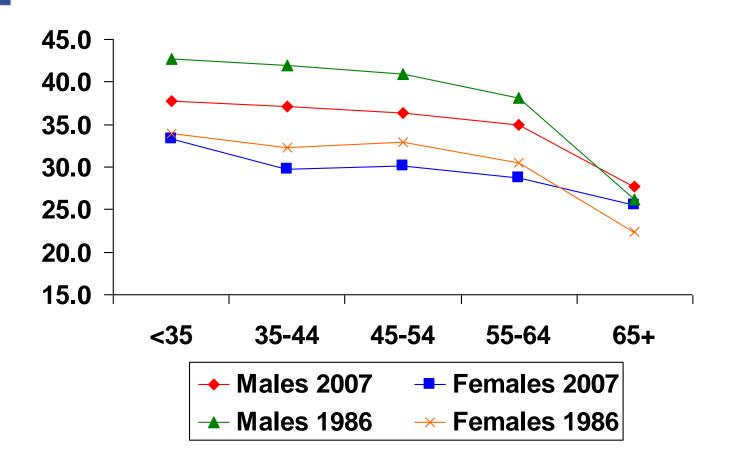
## Healthcare Productivity Main Components, 1995-2008, United Kingdom



Source: Office for National Statistics



## Average direct patient care hours per week (excluding call)



Sources: 2007 National Physician Survey, 1986 CMA Physician Resource Questionnaire

